



Ambient Conditions

DEIDRE'S NEWS

This has been an exciting last year for **Dunkin & Bush** on many fronts. This month marks one year since we extended our footprint to the state of Utah, providing a crew to support the construction effort for **ATI Titanium LLC**, for their new titanium production facility west of Salt Lake City. We have since expanded our efforts to the neighboring states, thus filling in our Western map to each state from the Rockies, East. Our presence in the state of California continues to expand, as we have performed substantial work in each major region of that state during the last year. Expanding into these regions requires a substantial effort and drive by each level of management; a big thank you to all of the people involved to make this recent expansion possible, safe and profitable.



At the end of February, we held our annual Supervisors Meeting where we gathered over fifty supervisors from throughout the company for two days of intensive training. In addition to presenting the annual awards given to our top supervisors for their achievement, I had the special pleasure of recognizing the first recipient of the "Fred O. Tharp Memorial – Outstanding

Service Award", **Jim Hanson**. This award was designed to recognize an individual who exemplifies the loyalty, character and work ethic for which Fred will always be remembered. Jim was also recognized as the 2008 Safe Supervisor of the Year, supervising over 85,000 hours, in 2008, safely. Congratulations Jim! **David Stocks, Daniel Chacon, and Ted Benson** were also recognized as Safe Supervisors, managing 23,000, 8,000 & 12,000 hours respectively, safely. Thank you to our entire Safety Department for making this meeting a success.

Some notable anniversaries have been celebrated by several of our long-term employees. **Dan Beitler** was recognized during our 2008 holiday party for his twenty years of service. **Ed Pruesser, Sr.** was recognized for 25 years, and **Jim Hanson** was recognized for 30 years. In May, **Rich Loftin** and in June, **Tim Loving** will be the newest members of the "Rolex Club", as they celebrate their twenty year anniversaries with **Dunkin & Bush**. I would like to thank Jim, Ed, Dan, Rich & Tim for their years of service and loyalty to **Dunkin & Bush**.

As we face some uncertain economic times for much of the country and the world, we are reminded how lucky we are to have such strong relationships with our customers. Thank you to each and every one of you for your part in providing value to those that we service.

Be safe out there!

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TOM'S NEWS



In January we lost a D&B icon, Fred Tharp passed away at the age of 79. I would like to take some time to express what **Fred Tharp** has meant to me personally and to **Dunkin & Bush**.

As most of you know or suspected Fred's life, after his family, was D&B. To my knowledge Fred only had two jobs during his adult life, the first with another painting contractor whose name escapes me and with us at D&B. Fred came to work at D&B about the same time I did which was 1969/70 so it's pretty easy math to figure out that I knew Fred for just short of forty years. Fred retired on August 13, 1999, his 70th birthday and his 30 year anniversary with Dunkin & Bush. Life's journey through those forty years had many ups and downs for both of us however the one thing I could always count on was Fred. He was loyal and always there. There are typically only a few people in one's life that truly make a difference and Fred was such a man in my life.

Mark Smith our Shop Manager in Portland says "Fred had a style and class all his own. He made a difference in my life".

Fred made an impression wherever he has been. It's probably been 15 years since he's been in Alaska but even today it's virtually impossible to walk through any airport in Alaska with D&B gear on and not have someone ask after Fred. And in Valdez it is impossible - Marty can attest to this ongoing phenomenon.

Someone said that one of the measurements of a man's life is what he leaves behind and in Fred's case this is especially true. We've heard about his family, a truly superior accomplishment. He also left behind an ongoing legacy in Dunkin & Bush. Fred was the first in a line of great, superior superintendents in the company and it was he by which the all time standard has been set. We, to this day have procedures, customs or "just that's the way it's done" practices that

Fred established. He coined names for items of equipment that we still use today. There are places in the shop that still bear his name – Fred's bench, Fred's office – although its been ten years since he's used them. And I suspect those areas will always have Fred's name.

Fred set the stage for what I think is a cultural theme that exists in the company today. It's hard to explain but I sincerely believe that much of the company's success today is a direct result of Fred's influence. Hard work, loyalty and determination were not just words to Fred they were gospel. His dedication to his work and to Dunkin & Bush was contagious and Fred's legacy continues to influence our culture to this day.

Fred always had time for the people that worked for him, many people remember him for his bright cheerful "Hello, young man!" no matter what your age. Everyone was "young man". This attitude toward his co-workers is a theme, which many have expressed to me. He always made time to greet everyone in the morning, again with the handshake and "Good Morning, young man" and even took the time to send Christmas cards to his fellow employees. Another theme reinforced by many and known to be true was Fred's weakness for Twinkies, Ho Hos, and candy of any description.

Many of the project manager/estimators in the company can attest to Fred's ability to complete a job within or under budget. Many a time, especially early in my career did Fred take my really poor estimate and make a good job out of it.

Fred's hard work often led to some unintended consequences. Like the time Fred was working down on Applegate Dam, which I believe, is where he met Sue. Fred had worked all day, driven from Medford to Portland, 300 miles or so, caught the last flight from Portland to Seattle which happened to be a Delta flight. Once boarded he promptly fell asleep and because he was such a nice man the flight attendants let him sleep once the plane landed in Seattle. Next thing Fred knew the flight

was taking off to Atlanta. All of us know that Fred can cause a ruckus when challenged and after much conversation, Fred was convinced that the plane was not going to return to Seattle for him, he settled down. The next morning, Fred in Atlanta and me kind of wondering where he was, although I thought maybe because of the late night he had slept in a bit – I get a phone call “Tom, this is Fred, I’m in Atlanta”. For those of us who knew Fred, you know he was embarrassed although of course he had no reason to be. He was home that evening.



I looked at the D&B Newsletter written about right after Fred retired and found what I thought to be a great representation of one person’s feelings about Fred. In September 1999 **Don Hovde**, then our Bellingham Regional Manager wrote: “Fred Tharp has been my

father, my mother and a couple of times my son over the years. Everyday I spent with this man was an education. Fred has an impeccable memory. For instance, he would remind me of a day 18 years ago on the 3rd of October when an airless pump had frozen and we spent hours getting it going. Or the time the SABAR unit malfunctioned on a Tuesday evening in July of 1989. Or what about the time we were doing an interior tank lining at what was then the Mobil Refinery in Ferndale, and it was so cold and windy the plant was about to go down and Fred let them borrow our heaters to keep the refinery running. I’d have to say that my fondest memory of Fred was in the mid 80’s when we were repainting the Calciner building at what was then ARCO. While scoping out the work

prior to getting started, Fred heard the sound of baby birds. He looked around and noticed some baby pigeons up near the top of the building. He didn’t pay much attention at first, but when he came back later and noticed that they were still there looking very hungry and abandoned, Fred went and found a box, put some soft rags in it, collected the birds and brought them back to the office. At lunchtime he went out and got some food for the birds. He was staying in Bellingham and brought the birds home to my son that evening. My son was about 3 years old at that time but he still remembers “The Man With The Birds.” This is a peek at the softer side of Fred that he didn’t share with everyone.

In conclusion there was another quote came from that newsletter which is certainly on point today. **Marty Horgan** wrote: “...that Fred had left an indelible mark on this company.” This is very true. God has taken Fred from us in a physical sense but nothing can lessen the impact his life has had on our company, on me personally, on the lives of many other people nor can it take away the legacy he has established within the culture of Dunkin & Bush.

MARK’S BUSINESS DEVELOPMENT TRAVELS

Nightly television news, daily newspapers, and the Internet all are saying the same thing “money is tight” the economy is struggling. So how do we develop new business during these times? I guess it’s kind of like my household (raising three sons) we have to spend our money wisely.

D&B SERVICES

Ultra-High Pressure Washing
Industrial Painting
Surface Preparation
Coatings & Linings

Concrete Protection
Vacuum Excavation
Corrosion & Maintenance Surveys
Containment & Rigging
General Maintenance

Specialized Cleaning
Safety Support
Lead Abatement
Ceramic Insulation

D&B is continually adding services for our customers - let us know if you need something that is not on the list, we may just add that to our service list.

Industrial painting customers are doing the same thing! Quality, safety, and professionalism mean more now than ever. I tell our prospective customers that trusting the D&B team with their projects is the best investment they can make during these times!



A re-occurring theme you will see on these pages is that your commitment to safe work remains the best in the industry, congratulations on the recent Alaska Governor's Safety award! The effort put forth by every employee to maintain our safe work culture speaks volumes! Many times, including recently, new business has been secured due to these efforts.

These pages are also filled with challenging projects (near and far, land and sea, close to home, far from home) all completed with the highest degree of workmanship. Tight schedules were met, inclement weather dealt with, and budgets adhered to. Again many times, including recently, new work is secured by our reputation for outstanding quality.

Best price scenario comes up regularly as industrial painting customers evaluate their options. Many times multiple companies compete for the same opportunities. The selection process becomes very sophisticated weighing a wide variety of best value indicators (price, safety, quality) and as mentioned above, many times; including recently, new work is secured by our reputation for providing the best overall value!

Recently, **Rex Bison** headed up our annual supervisors meeting in Redmond Washington. Supervisors from up and down the west coast attended to up-grade training and to stay current with all company processes. Our supervisors wear many hats. They are the people our field employees and customers alike look to on a daily basis. The talent level that was in attendance is

truly second to none and in good times or bad, the real reason we secure new business! Keep up the good work *"Thank You!"*

SAFETY SUCCESSES

By Rex Bison

Here we are 5 months into a new year. Before we get too far into 2009 I would like to take a quick look back on some notable accomplishments from 2008. **Micah Fisher** has completed his first full calendar year in charge of our crew at **ConocoPhillips Refinery** in Ferndale Washington where D&B has worked for 16 years without a recordable injury. Under **Jim Hanson's** leadership, (more on **Jim** later) our crew has completed 21 years without a lost time injury at **BP's Cherry Point Refinery** in Blaine, Washington. D&B worked over 85,000 hours at Cherry Point just last year. In addition, D&B was presented an **Alaska Governor's Safety Award** for the 4th time. Congratulations are in order for our Alaska supervisory team of **Marty Horgan, Amanda Feagin, Ted Benson, Robert Gauss, Jason Holt, Rich Loftin** and **Tobey Mason** and the rest of our Alaska crew. You can check out more details and team members in **Horgan's Heroes**. Many other D&B sites have worked for multiple years without a recordable injury but they are too numerous to mention here. Please check out more awards and achievements by visiting our website www.dunkinandbush.com/safety-awards

Congratulations to **Jim Hanson** on being named "**Safe Supervisor of the Year**". **Daniel Chacon** (Bakersfield, CA), **Ted Benson** (Kenai, AK) and **Dave Stocks** (Redmond, WA) were voted runners up. It's always very difficult for the managers to select the award recipients as we have so



many excellent field supervisors but these individuals had outstanding years. **Daniel** successfully and safely completed several tanks for **Shell Oil Western Region**. **Ted's** most notable accomplishments were projects for **ConocoPhillips** on the North Slope of Alaska. **Dave Stocks** rarely had a day off between pushing tons of steel through our shop at **Jesse Engineering** and overseeing projects at **Simpson Kraft** and **US Oil**, all located in Tacoma.

I'd like to wrap up with a few attaboys: Washington State Department of Safety and Health recently conducted an inspection of our operation at **Tesoro Refinery** in Anacortes. I believe the fact that our site supervisor **Allen Hill** pays particular attention to details such as fall protection plans and equipment inspections is the primary reason we did not receive any citations. Thanks also to **Kevin George** who handled himself very well under intense scrutiny by DOSH regarding his knowledge and expertise in operating a Spider™. **Tim Courchaine** received recognition from **BP Cherry Point** after discovering and reporting a sinkhole undermining a roadway on their property. Tim probably prevented what could have become a very dangerous situation.

Now here's to a safe and successful 2009!

CALIFORNIA COORDINATES

Helllllloooooo 2009!! We've passed through the winter holidays into spring and are looking forward to another fabulous summer. When the sun comes out its time to get busy and get ready for the stretch run. On your mark, get set, GOOOO!!

With winter upon the region it was time for our clients to take advantage of our Bakersfield shop facility, and oh did they ever. With our fully enclosed blasting and painting buildings we were able to continue to turn around various projects to be field installed this spring/summer.

We worked side by side at our shop with **NTS, Inc.** to complete a large piping project. They utilized our overhead crane to move around piping to weld them into spools. Once the spools were completed we moved them right into our blast booth to begin the coating process prior to field installation this summer. The process went very smooth and saved on shipping costs of moving the spools from their yard to ours.

UCI Construction also took advantage of the shop by bringing two piping projects to us. Straight 40' sticks, welded spools & tie-ins kept our shop crew of **Troy Followill, Scott Duncan, Manuel Rodriguez, A.J. Swanier, Allen Bennett, Edwin Prado, Dan Hutson, Joe Galaviz & Clifton Roden** busy. Move 'em in and knock 'em out. Great job guys!

A couple of hydroelectric projects also made their way to our facility. **Weld Mart, Inc.** brought by three 12' diameter recently removed from service turbine diffusers to our facility for a recoat prior to eventually being put back into service. They were blasted and coated with three coats of epoxy while protecting newly machined services, which then received a cover coat of zinc.



Kingsbury Repair & Service brought by a Turbine Guide Bearing for recoating. We lead abated the bearing prior to refurbishment by Kingsbury, and then reblasted/recoated the piece. Small job, but a necessary one to extend the bearings service life.

Our petrochemical allies have also kept us on the fly. **Schlumberger** has continued to upkeep their field equipment and shop facility by bringing us various pieces to recoat. **Chevron** utilized us to shop blast and prime the new sheets to an exterior tank lid prior to install. This saves money on costly setup/containment for field blasting and priming. We also blasted and coated piping for **Chevron** and **Shell Oil Products** to be buried this summer. Coating prior to burying will extend the service life of the pipeline and protect it from the elements. **Separation Specialists** and **Chemex** kept us running with several Wemco oil/water separators, which needed to be coated inside and out. Following coating they put the parts back together at our facility and then shipped them off to their new homes in the oil field.



The shop doesn't get all the glory though as our field employees continued to stay busy through the winter. **Chevron** continues to upkeep their assets by performing routine interior inspections of their tankage and if the lining is ready to be replaced we are there for them. **Eddie Hernandez** and crew of **Tony Bustamante, Jaime Rodriguez, Randy Rodriguez, & Jeff Moore** performed inspection blasts and/or linings on several tanks, knockout vessels, etc. **Frank Muro** and crew of **Louis Campbell, Joseph Cardenas, Adrian Muro, Mark Gallegos & Gerry Phillips** undertook a high profile project of recoating the roof and floor of an important tank for **Chevron** in the Bakersfield. All of our employees have performed outstanding...safely,

on time, and with typical **Dunkin & Bush** quality. Thanks!

When Eddie's not helping **Chevron** pull crude out of the ground, he is helping **ConocoPhillips** refine it. Eddie and his crew of **Tony Bustamante, Jaime Rodriguez, Randy Rodriguez, Darryl Forthman, Gilbert Gonzales & Randy Adams** recently completed a tank lining, exterior and underside of the floating roof in the Los Angeles area. The use of plural component equipment was necessary to apply the fast setting lining material. Great job for a great new customer!

Not to be outdone, **Shell Oil Products** also performs various inspections on their tanks and makes repairs when needed. **Daniel Chacon** along with **Mitch Valenzuela, Eric Gee, Gunnar Anderson, Adrian Muro, Darryl Forthman & Dan Hutson** performed three tank linings throughout the winter when temperatures began to dip towards freezing. Whoever invented heaters and dehumidifiers should get an award!

Speaking of awards, **Daniel Chacon** was a recipient of the D&B "Outstanding 2008 Safety Leadership" awards. Daniel's knowledge of the dangers that the San Joaquin Valley exhibits is a reason that his crews go home safely day in and day out year after year. This is well deserved and we all give you a great pat on the back. CONGRATS!

"The Traveler" **Joe Penton** and his crew of **Gunnar Anderson, Shaun McDeavitt, Allen Bennett, Joseph Cardenas & Manuel Guzman** found themselves working for **NuStar Energy** completing the exterior coating of three newly built tanks. With years of bridge rigging experience, Joe completed the project while utilizing spider staging to move themselves up and down the shell of the tanks. In November, according to Joe it was a "Fog Fest" in the mornings, but the afternoons allowed us prime painting conditions to complete the project before the full onslaught of winter.

Frank Muro, Adrian Muro, Mark Gallegos, Louis Campbell & Gilbert Gonzales completed a fire water piping project at a **BP** Southern California location showing that we will work the full extent of California for our clients.

Here at the **Dunkin & Bush** California Office we would like to introduce two new members to the team. **Jim Bracamonte** took over the Regional Safety Manager position and has been doing a fantastic job. Jim has been performing weekly jobsite safety audits, performing routine training on the employees and undertaking other safety related tasks including Safe Work Plans, testing, etc. Welcome Jim!! We have also added a new Office Manager, **Donette Araujo**. Donette has done a great job with all interoffice tasks that have been put in front of her. Thanks Donette!! **Marty Stoddard** continues to oversee all Shop Work and **Randy Adams** is still the go-to guy for equipment maintenance. Thanks all!

Well that's it for the latest edition of *California Coordinates*. Look forward to hearing about our summer escapades in the next edition. As **Porky Pig** used to say "Th-Tha-That's all folks!"

That's All Folks

BELLINGHAM REGIONAL REPORT

The crew at **Shell PSR** has just wrapped up our planned work activities on the Spring 2009 Turnaround safely and on time. Thank you to the day and night shift team of **Bob Martinez, Dave Shoup, Juan Cruz, Mark Harrison, Joe Pazskowski, Gary Marconi, Robin Backstrom, Ryan Pressentin, Miguel Fierro, Keith Plumlee, Chris Neuendorf, Brentt Neuendorf, Levi LaDue, Adan Ruiz, Joel Maxfield, Jeff Burman, Dustin Johnson, Corbin Luna, Casey Russell** and **Kevin George** – that was a lot effort and hard work put forth on all of your behalf! Also

most ably assisting **Dan Clements** and crew with safety, supervision, and tracking were **Tim Loving, Roy Parrett** and **Rich Hermesen**.



As mentioned above, yes indeed **Roy Parrett** has very recently returned from work in Hawaii

and what a welcome home he received by returning to our snowy Pacific Northwest weather – aloha! Roy's return comes on the heels of completing an internal ceiling and floor lining of a large fuel storage tank with the assistance from **Gabe Thomas, Scott Lenssen, Jimmy Aka, Pat Collins, Lawrence Kaleiwohi, Reed Cavin, Ben Ly, Mel Pouoahi, Russ Kaleiwohi** and **Molly Skeel**. Roy and Donna then moved onto assisting **Steve Skeel** and the Red Hill gang with the surface preparation and coating activities inside Tank 2. Welcome home!

Well, with the turnaround just a few miles to the south of Superintendent **Jim Hanson** and General Foreman **Ed Pruesser, Jr.** winding down, they are just gearing up for their turnaround at **BP Cherry Point** later this month. Having a smooth running, safe and efficient day and night shift will not be a problem for Jim & Ed as they have an outstanding crew by their side in the likes of **Mike Green, Martin Johnson, Gabe Thomas, Darrel Wilson, Dwayne Likkel, Rick Basart, Tim Courchaine, Alexander McClintock, Mel Sary, Joshua Johnson, Vladimir Chapchikov, Colton Russell, Naminder Bhumber, Terry Sharp, Timothy Reilly, Jason Triplett, Christi Zamarripa, Timothy Castillo, Naomi Cliett, Cody Hanson, Kyle Selby, Aaron Roedell, Jim Bob, Peter Ayers, Samuel Florez, Zachary Jeffries, Houston Merritt, Jessie Amador, Reggie Richter, Carlos Martinez, Gary Sovan, Ramiro Cardona, Mitchell Johnson, John Rogers, Josh Howlett, David Slesarchuk, Cory Porter, Jason Reiser, Alex Belcourt, Jonathan Salazar, Derik Sturgeon, Paul Faraca, Michael Weisenburger, Matthew Johnson, and Ryan Kinney**. Also behind the scenes helping this

machine run so precisely are **Baron Kim** in safety and **Jim Baumstark** in project controls.



Jason Lasater has been a busy bee buzzing around this winter and spring. With help from all over, including **Jacob Zamudio, Rich Bullock, Gabe Thomas, Dustin Johnson, Corbin Luna, Rick Basart, Casey Russell, Tate Norris, Matt Marsh, Terry Sharp, Dwayne Likkel, Mitchell Johnson, Graham Hovde, and Tim Reilly**, he and his fellow mates have been able to complete projects for **BP Pipelines, Cannon Builders, Diamond B, General Chemical, Haskell, JH Kelly, and Kinder Morgan** to name a few.

Allen Hill and his able crew of **Roy Shelton, Scott Lenssen, and Kevin George** are keeping assets protected on a daily basis for our friends at the **Tesoro Refining and Marketing** facility in **Anacortes**. With many projects on the docket, the crew will remain busy as usual and fight to protect from corrosion another day!

Luis Bueno has recently mobilized and started work at the **Kinder Morgan** Laurel facility with help from **Corbin Luna, Stephen Rhodes, Salvador Lopez-Guerrero** and **Matt Marsh**. Luis and crew are going through and finishing up the Reactivation project that was started last year now that we are experiencing more favorable ambient conditions.

Out at **ConocoPhillips**, **Micah Fisher** has been humming along performing maintenance activities with his ever ready crew of **Jeremy Wardle, Dustin Johnson, Zainul Ahmed, William Melton, and Steven Paschen**. Micah and crew have a busy schedule of work ahead of them this year – cross your fingers for some long lasting sunshine!

Dan Beitler is staying on top of things (as he usually does) and rebuilding equipment better

than new (as he usually does). Thank you Dan for all your hard work.

Newly appointed office manager **Kari Anderson** hit the ground running and has not stopped to look back or take a breath. Thanks Kari for staying on top of things.

Brandon Seigel is gearing up for another busy 2009 back in the fort, and adding to his already growing list of things to do, Brandon and his lovely bride Amber are expecting their first child here very shortly. Congratulation Brandon & Amber!

REDMOND RAMBLINGS

Bill Frady, Gary Edwards, Stuart Edwards, Chucc Pellum and **Scott Frady** have completed the first of two tanks on Davis Hill for **Caribou Contractors JV, LLC** and are looking forward to starting the next one as soon as possible. Bill and crew had removed the rubber bladder lining and replaced it with a polyurethane lining.

Jim Harris, Bill Frady and **Rich Loftin** all spent some time at **Shell Harbor Island** prepping and applying nonskid to the tops of three tanks. Also inside Shell's facility, **Tom Buckingham, Bill Stallworth, Chucc Pellum, Troy Jones, Daniel Luna, Scott Frady, Gary Edwards, and Stuart Edwards** have been chasing pipe throughout the tank yard for **Greenberry Industrial**. The rail loading/unloading facility also found itself getting a complete redo just in time for the snow to fall.



Jose Alvarez has been accomplishing the lead abatement and painting onsite at **Wanapum Dam** throughout this winter for **Wheco Corporation** and **Grant County PUD**. Jose has had assistance from **Salvador Vargas, Mike Rhoades** and **Craig Hively**.

Mike Rhoades, Craig Hively and **Salvador Vargas** have also been manning the **Richland Shop** located at Wheco Corporation's facility. Mike and crew have had Boggies, Trunnions and Booms coming out their ears as of late from **Wagstaff, Inc., Inline Steel, Grant County PUD** and **#1 PUD of Chelan County**.

Boise Paper, Inc. at Wallula has been keeping **Dave Davison** and crew busy. Repairing floors, painting dumpsters, rehabbing valve houses, 40k pressure washing, lead abating structural steel, sanding cabinets are just a few of the many tasks that **Russ Gibson, Mike Rhoades, Craig Hively, Salvador Vargas, Bill Frady, Scott Tilgner, Stuart Edwards, Chucc Pllum, Bill Stallworth** and **Scott Frady** have accomplished.



Our crew led by **Ed Pruesser Sr** just completed a very difficult project at Safeco Field for the **Baseball Club of Seattle** (aka **The Seattle Mariners**). The project consisted up prepping and coating the sun canopy that covers the third level seating and the light tower that is located in left field. Many factors made this a difficult project for Ed and the crew. First, it was the exception not the norm to be working on this project with both feet on the ground. Most of the work was completed while in the air in one way or another whether it was on planks, in spiders, on a ladder or just climbing the steel, Ed and the crew did it all and did it safe. Second, with the winter we had in Seattle, it was tough just getting to work let alone working in it. The crew fought the snow, rain and wind to get the job done. Third and lastly was making the schedule. All work had to be completed by opening day at the latest. Another check mark for Ed and his crew of: **Barry Solada** (Ed's right hand man), **Joe Stensrude, Kurtis Gamble, Larry Logan, Juan Lopez-Cruz, Gary Williams, Eli Nelson, Jefferson Linn, Larry Logan, Charles Shipman, Gordan Hagan, Tyler Bishop, Troy**

Jones, Danny Kruse, Jose R. Alvarez and all the help from the boys in shop: **Brian deBoer, Eric Bogner, Mark Smith, Tom Hagan, and Don Hornbaker**.

Jose Alvarez led a crew of **Tony Marta, Salvador Vargas, Emiliano Mendoza** and **John Gallahger-Horn** on a plural component lining for **ConocoPhillips Pipeline** in Missoula, MT. **Tom Hagan** and **Don Hornbaker** provided the support from the shop. We battled some cold temperatures but still got the job done safely and on schedule. Not only did the crew work safely but we completed the lining flawlessly. It is hard to have a job go as smooth as this one did. Good work to everyone that helped on this project, it couldn't have been done without everyone's cooperation.

Troy Jones along with **Jim Harris, Bill Stallworth, Tom Buckingham, Danny Kruse** and **Daniel Luna** completed various tasks for **San Juan Industries** at Kinder Morgan on Harbor Island. They worked on a new ethanol project which included work at the loading rack, canopies and piping. Thanks for the hard work.

Salt Lake City, weather is warming up and the last of the snow is hopefully behind us. **ATI** is running smoothly and it looks like a busy summer. **ATI's** crew has now worked over 21,000 hours without a recordable injury. Those to thank for the latest run: **Jimmy Lusk, Aaron Weese, Grant Black, Tony Marta, Dana Ewing, Michael Mendez, Emanuel Zamudio, Lisa Weese, Abdalla Ahmed, Gary Farnsworth** and **Steve Wolfe**. **Aaron Weese, Grant Black, Dana Ewing** and **Steve Wolfe** have wrapped up the GHT project at **Tesoro** as well as a few smaller projects around the plant. They have also worked without a recordable accident.

Charles Carter and crew have just finished up the spray out of the floor of the Reservoir #3 for **Alderwood Water District**. **Kyle Walker, Chucc Pllum, Dave Hubbard, Mike Venable, Tom Buckingham, Miguel Rosario, Allen Roberts, Juan Lopez-Cruz, Steve Osborne, Roy Medley**

and **Sal Lopez-Guerrero** had all been onsite feverously wrapping up the interior, putting in very long hours for many weeks to meet the schedule. Once repairs to the interior piping are complete, Charles and crew will begin the final preparations to button up R3 and demobilize the project.

Dave Stocks and crew have been buried under a sea of steel at **Jesse Engineering** that has most certainly taken its toll on the crew's home life. **Isaac Edgar, Julio Segovia, Allen Roberts, John Woodstrom, Scott Lowrie, Daniel Luna, Isaac McFarland, Cory Sawyer, Asa Cumpton, Rich Loftin, Gary Edwards, Stuart Edwards, Chad Mitchell, Antony Pastorino** and **Jason Erickson** have blasted, recovered, painted, touched-up, moved steel...to the tune of 500,000 square feet. Multiple members of the crew have had 2-3 consecutive months with better than 275 hours per month. Thank you all for the hard work and long days put in.

THE PORTLAND AREA DISPATCH

To go, no soup. But when **Tim Bjorn** completes projects in the food industry all other items can be ordered to go and he has done just that. Tim and crew have tasted the wares of the following great clients in the food industry.



Bimbo Bakeries; lined the interior and coated the exterior of a flour vessel located within the facility.

Tillamook County Creamery for **Dahlgren Industrial**; worked swing shift to prepare and coat the walls and ceiling of a whey processing room.

Kroger's Inc; lined the interior and coated the exterior of two flour silos.

Coca-Cola; lined the interior of a water tank, coated walls and doors located at two separate facilities.

In shutdown mode, **Tim, Dan Bjorn, Gordon Hagen, Charles Shipman, Bob Barnes** and nightshift, **Rick Fisher, Bill Forthman, Joe Stensrude, Mikhail Agayev** and **Francisco Alvarado** applied a food grade coating system to a large very congested rice steamer room for **Ajinomotto**. Try their products located at your grocery store.



Rice cooker room

Although not in the food industry, our crews coated many floors this quarter. Great projects for scheduling in the winter months. Our crews completed floors for the following clients:

Boeing; completed ½ dozen floors this winter ranging from 60-100 mil systems. Projects were completed on budget and on schedule by **Brian West, Dave Barrette, Tim Bjorn, Florentino Rangel, Francisco Alvarado, Bob Barnes** and **Doug Hegele**.

Continental Brass; **Dave** and **Jared Barrette**, father and son team, completed a concrete floor coating project. Work included smoothing out and repairing the concrete degradation as well as building a new curb before applying the coating system. Great job on a tight budget! Also, completed for **Continental Brass** was blasting and coating new structural beams for a new process area by Flo, Brian and Francisco. Great job on an even tighter budget!!

Portland Bolt; Rick Fisher, Bill Forthman, Mike Luey and Joe Stensrude completed this chemical resistant floor coating which included non-skid application and glass mat embedment.

Hexion Chemical; Rick Fisher and Bill Forthman applied a vinyl ester floor coating for **Advanced Mechanical**. Thanks to these guys for competing this last minute project over a week-end.

When not coating floors outside of Albany, Rick and Bill have spent a majority of their winter juggling many projects for **Wah Chang**, as well as for several GC's located there. With assistance from **Perry Harris, Joel Maxfield and Jeff Burman**, our crews safely completed all tasks (including a few floors) for **Wah Chang** as well as **Advanced Mechanical, Oregon Industrial and Jimco Electric**. Thank you to this crew for completing most of these projects on swing shift.

Columbia River Carbonates; the last floor of this winter was completed by **Brian West, Francisco Alvarado and Kurtis Gamble**. They topped off their floor coating with striping and stencils. Kurtis stayed behind and performed misc maintenance touch-up painting for a few weeks.

Kurtis also supervised a project at **Equa-Chlor** painting the exteriors of seven tanks. **Dave Wigfield and Richard Ritz** assisted.



Other tank and piping projects completed by our crews this winter include projects for the following clients:

KinderMorgan; internal plural component floor lining for **Matrix Services** completed by **Florentino Rangel, Brian West, Gordon Hagen and Francisco Alvarado**.

NuStar; internal plural component floor lining completed by Dave, Jared, Mikhail, Francisco, Gordon, and **Dan Hutson**, non-skid walkways completed as well.

BP; four separate floor liners and one tank exterior were completed by the above mentioned crew with assistance from **Flo, Brian, Dave Wigfield and Richard Ritz**. Also completed at **BP**, was a new whaler wall for **Phoenix Corp**. Project was completed by **Dave and Jared Barrette, Chris Bastian and Mike Luey**.

Shell Oil; Flo, Brian, **Dave Wigfield, Richard Ritz, and Mike Luey**, completed most of the north tank farm piping and all of the handrails in the north and south tank farms.

ConocoPhillips; a tank lining, an inspection blast, a tank exterior, piping and manifold were prepared and coated by Brian, **Bob Barnes**, Gordon, Francisco, and Jared. This project and the two previous were made quite difficult with the three weeks of snow we had this winter.



Tesoro; Flo, Gordon, and **Mike Luey** with help from **Joe Stensrude and Kurtis Gamble** after returning from Safeco Field, repaired the internal liner and exterior coating of a gasoline storage tank.

Half dozen tanks were glass blast cleaned for **Greenberry Industrial** eventually installed at Peak Sun Silicon. Read more about that project in the next *Ambient Conditions*. Many other projects were also completed for **Greenberry**, by **Mike Parish, Brandon Parish, Jeff Burman and Dan Elliott** including, stop logs, piping (internal and external), structural steel framing, machinery, and conveyors. Great job of juggling many projects of non-similar tasks.

Another blast cleaning service was provided for **Cascade Pacific Pulp**. Our crew of Mike,

Brandon, **Rick Fisher** and **Bill Forthman** starblast cleaned one of their furnace interiors. Several more will follow in the next quarter.

Last, but not least our crews safely completed another shutdown. They prepped and applied protective coatings to a paper machine press section, crane rail, support columns, separator tanks and floor striping for **Weyerhaeuser** at their Longview mill. Our around the clock safe working crew included Brian, Bob, Doug, Richard, Dave W., Joe, Mikhail, Kurtis, Jared, Chris, Tim, Mike, Gordon and even **Ken Hulbert**.

Thanks to all our crews for safely completing their projects this winter. This includes the shop staff, **Mark Smith** and **Peter Yon**, as well as office support staff, **Paul Archambo** in safety and **Debra Davenport** in accounting.

DEALING WITH STRESS

Does it seem to anyone else that stress and everyday life seem to have recently redoubled their efforts toward inconveniencing the rest of us? Well, it might be that things aren't as bad as they seem, and in fact, it might be that you're contributing to your own stress without even knowing it. Everyone knows that it's not healthy to steer clear of all adversity, and not all stressors can be avoided, but you may be surprised by the amount of stressful situations which can be eliminated in everyone's life, by adhering to two simple rules: Change the stress, or change how you react to it. More specifically, you have to be able to change the scenario by changing the stressor or by avoiding it as much as possible. You need to take inventory of your stressors and be able to say NO to items that lie outside of your limitations of comfort, be it added responsibilities, being around difficult people, or putting yourself in places or situations which make you uncomfortable.

Along with being able to change the stressors and your reactions to them, you need to be able

to change your reactions to the stressors through acceptance and adaptation. A few ways to do this is to express your feelings—talk to your spouse about your concerns with living next to his/her brother. Compromise with those who stand in your way—if you're willing to give a little, others will be more willing to do so as well. Manage your time more effectively—don't schedule all of your meetings on the day your big project's due, and find a dance class that is on a different day than youth hockey practice. Remember to have a sense of humor—being able to laugh in the face of adversity is a rare and wonderful talent which also helps a person to think more clearly, plus you'll probably be able to whittle the crisis down if you can take a measurement of how big it really is. Exercise not only helps the body to run more efficiently, but also helps to clear the mind for better thinking. Learn from your past mistakes—be sure to focus on the present, don't dwell, and always remember to breathe. Finally, don't be afraid to ask for help when you need it.

Twenty Steps To Simplify Your Life

1. Do one thing at a time.
2. Don't rely on your memory. Write it down.
3. Be prepared to wait. Take a book with you to appointments.
4. Stop procrastinating.
5. Plan ahead.
6. Don't accept things that don't work properly.
7. Allow extra time to get to work/appointments.
8. Set up contingency plans.
9. Wake up fifteen minutes earlier. More time=Less Stress.
10. Stand up and stretch if you sit for long periods.
11. Start a journal.
12. Take a hot bath.
13. Make time for yourself.
14. Do stressful things early in the day.
15. Learn to delegate responsibility.
16. Don't forget to take a lunch break.
17. Do something for somebody else.
18. Sleep.
19. Breathe.
20. Talk it out.

INDUSTRIAL PAINTING

RBGETAHDR AHTCSMRCFAKFL
 SLNGREGNEWHIREEOOTTEIS
 SA IN I ANEKMWLRRARVLAORG
 RSNAMBI ENT ONOAKSEYLAEU
 LTIDMRTDO I ABSLJBRMSEPL
 APATBUNOITACIFILA UQERP
 OORUALICPLAFVLCALDDOOR
 NTTRK IATRFTSRN IPLRSROA
 RNGNERPSFCAAETFZSSATFE
 ELRARLROTARIPSERESCLIR
 EAIRSF LCRINDUSTRIALDNM
 NCMOFDBYTEFASBP IRADGGT
 HFAUIPETROCHEMUTMBNNTN
 DTHNEOUTRTUNOCNDEAFIBL
 NUGDLRETETFC SOTRGT T NED
 TGNADTOPDCAICMPIPELINE
 GPIKHLBOAETDLOFLMMTANT
 EOLUIAWRL IJOBNUMBERRHG
 BWLQENGSI NHRIAONCTIC
 RJEDEDJOBSITETTMATBAMR
 AUBRIDGESLHAEODNOMDERB
 IINDNCBNGAAWCOREYARPSAD

ABATEMENT	ALYESKA	AMBIENT
BAKERSFIELD	BELLINGHAM	BIDLOG
BLAST POT	BRIDGES	BRUSH
BUDGET	CATHODIC	CO MONITOR
COMPRESSOR	CONTRACTOR	COST CODE
COVERALLS	CREW	DEMOBILIZE
DUNKIN	EAR PLUGS	ESTIMATING
FIREPROOFING	FORKLIFT	GAS DETECTOR
HARDHAT	INDUSTRIAL	JOB NUMBER
JOBSITE	KENAI	LABORER
MAN LIFT	NACE	NEW HIRE
PAINTER	PAINTING	PETROCHEM
PIPELINE	PORTLAND	PREQUALIFICATION
REDMOND	RESPIRATOR	ROLLER
SAFETY	SANDBLAST	SCAFFOLDING
SHUTDOWN	SPRAYER	SSPC
SUPERVISOR	TIME CARD	TRAINING
TRAINING	TURNAROUND	TWIC

D&B ANNIVERSARIES**JANUARY**

Baumstark, Jim	01 yr
Bustamonte, Antonio	01 yr
Cliett, Naomi	01 yr
Donovan, Deanne	01 yr
Dow, Arthur	01 yr
Frad, Bill	05 yrs
Marta, Tony	01 yr
McInnis, Sally	03 yrs
Roberts, Charles	01 yr
Russell, Colton	02 yrs
Speakman, Todd	06 yrs

FEBRUARY

Beitler, Daniel	21 yrs
Bullock, Rich	08 yrs
Courchaine, Tim	02 yrs
Dunkin III, Tom	05 yrs
Ewing, Dana	01 yrs
Fisher, Micah	11 yrs
Hanson, Cody	01 yr
Harris, Jim	08 yrs
Roedell, Aaron	01 yr
Selby, Kyle	01 yr
West, Brian	05 yrs
Wilson, Darrel	03 yrs
Zamudio, Jacob	02 yrs

MARCH

Adams, Randy	02 yrs
Agayev, Mikhail	01 yr
Bastian, Chris	02 yrs
Bennett, Allen	01 yr
Black, Grant	01 yr
Buckingham, Tom	01 yr
Cruz-Lopez, Juan	01 yr
Edwards, Garry	01 yr
Elliott, Daniel	12 yrs
Farnsworth, Gary	01 yr
Fierro, Miguel	01 yr
Forthman, Billy	01 yr
Johnson, Chad	13 yrs
Kim, Baron	03 yrs
Lenssen, Scott	05 yrs
Lopez-Guerrero, Salvador	01 yr
Lowrie, Scott	02 yrs
Martinez, Bob	17 yrs
Moore, Jeff	01 yr
Muro, Adrian	01 yr
Nelson, Tyson	01 yr
Parish, Michael	12 yrs
Prado, Edwin	01 yr
Riley, Darrel	01 yr
Rosario, Miguel	01 yr
Thompson, Shannon	03 yrs
Walker, Julie	18 yrs

APRIL

Anderson, Gunnar	01 yr
Backstrom, Robin	01 yr
Bhumber, Naminder	02 yrs
Bogner, Eric	10 yrs
Chacon, Daniel	02 yrs
Cruz, Juan	05 yrs
Fisher, Patrick	09 yrs
Galaviz, Joe	04 yrs
Gamble, Kurtis	01 yr
Gauss, Robert	08 yrs
Green, Mike	16 yrs
Holm, Dorothy	12 yrs
Hovde, Graham	01 yr
Hubbard, David	07 yrs
Hutson, Daniel	03 yrs
Jeretzky, Seth	18 yrs
Johnson, Martin	18 yrs
Likkel, Dwayne	02 yrs
Lusk, Jimmy	16 yrs
Ly, Benjamin	01 yr
Maxfield, Joel	02 yrs
Muro, Frank	03 yrs
Neuendorf, Christopher	01 yr
Pellum, Charles	03 yrs
Plumlee, Kieth	04 yrs
Reilly, Timothy	01 yr
Sharp, Terry	01 yr
Skeel, Molly	04 yrs
Stahl, Teri	01 yr

Stallsworth, BillTucker, Jim 11 yrs
02 yrs**MAY**

Ahmed, Zainul	01 yr
Barnes, Robert	01 yr
Barrette, Jared	01 yr
Bison, Rex	16 yrs
Followill, Troy	02 yrs
George, Kevin	01 yr
Hanson, Jim	31 yrs
Hermesen, Rich	01 yr
Hively, Craig	04 yrs
Jones, Troy	03 yrs
Lasater, Jason	17 yrs
Loftin, Rich	20 yrs
Mason, Tobey	06 yrs
McNeil, Donna	02 yrs
Melton, William	01 yr
Paschen, Steven	01 yr
Phillips, Gerry	02 yrs
Pressentin, Ryan	04 yrs
Pruesser, Ed Jr.	24 yrs
Rogers, John	01 yr
Shelton, Roy	18 yrs
Smith, Mark	19 yrs
Solada, Barry	14 yrs
Steele, Robert	01 yr
Wardle, Jeremy	07 yrs

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FIRST CLASS