




Ambient Conditions

A LETTER TO THE EMPLOYEES OF D&B:

My most important duty as the President of Dunkin & Bush is to ensure that each and every one of you returns home, having worked safely that day, to your family at the end of your shift. And, as one of the tools that I rely upon to help me carry out this duty is the right I give you to Stop Work anytime you are doing or witnessing something you feel is unsafe, or just doesn't feel right. But, until I met with our entire crew in Bakersfield, CA on December 3, 2010, I had never personally heard of an employee of D&B stopping work for this reason. Maybe those actions weren't making their way to my desk, maybe they weren't being publicized, or maybe you didn't know you had that right. Nevertheless, what it means to me is that I have not properly empowered you with this right and I have not continued to re-affirm its importance in our safety culture. Sadly, as mentioned, maybe you never knew.

We talk about the "Three Steps to Working Safely" – **Stop, Analyze** and **Act**. This is part of your new-hire orientation, and you receive a wallet card to carry. Our new-hire orientation and our handbook talk about reporting unsafe conditions, but never, until the meeting of December 3rd, did we say you had **Stop Work Authority (SWA)** in such clear and concise language. On the back of your Three Steps to Working Safely Card you carry, there is a statement about "each and every one of you having the authority and responsibility to stop any activity you believe is unsafe". But, is that enough? No, I don't believe it has been.



THREE STEPS TO WORKING SAFELY

STOP
Ask yourself "What will I be doing?"

ANALYZE
Assess the risks. Ask yourself "What are the hazards? How can I (or others) get hurt?"

ACT
Take the appropriate steps to work safely and wear the correct PPE.


December 3, 2010, started a new chapter for me. I take my duties very seriously, and as stated above, my primary duty is to ensure that you work safely and you return home to your family at night in the same condition as you left them. I, along with the Bakersfield workforce signed a series of posters that are now hanging on the office walls where we all committed to our use of our Stop Work

Authority. I promise, as the leader of our management, that hearing stories of work stoppage as a result of this empowerment will be recognized and rewarded. I also promise, that our various orientations, handbook, training and other means to communicate with both new employees and existing employees will stress this right and responsibility. My hope is that after this newsletter is published, every employee with D&B will know what **Stop Work Authority** means and that they truly believe they have this **right**, and this **responsibility**. *In fact, it is an obligation and commitment.*

STOP WORK AUTHORITY

Our work is never so urgent or important that we cannot take time to do it safely.

As an employee of Dunkin & Bush, Inc. you are accountable for the safety of your work environment and you have the authority and responsibility to stop any activity that you believe is unsafe.


 President, Dunkin & Bush, Inc.

It is truly my belief that your SWA is the single greatest tool we all have to ensure our own safety as well as those that we supervise and work side by side with. Michael "Shane" Zike exercised this authority on the night of January 10th while preparing to unload three semi trucks of scaffolding at the Snoqualmie Power Plant. The cranes that were being used to accommodate the lifts did not have adequate footing; this coupled with poor lighting, high winds and freezing weather created an unsafe jobsite. He notified his supervisor that he would like to stop work due to unsafe conditions. Shane, his Supervisor, Safety Representatives, and our customer worked together to rectify the situation until all felt satisfied that their jobsite was once again safe. On the morning of February 2nd, **Clint Bayless** stopped work when he observed a welder working in an overhead structure above our paint crew. The welder was not using welding blankets or shields and sparks were simply falling down below him, dangerously close to our painters' cans of paint, solvent and rags. Clint saw this and asked all four painters to stop work, grab their supplies and wait at the ground level until he had a chance to speak to their supervisor who agreed it was a dangerous situation and moved our people to another area. Shane and Clint have both been with D&B only about six months. Being the "new guys", it took courage for them to speak up. Thank you Shane and Clint for doing the right thing and possibly saving our employees from injury.

To all of you, please know that the best lessons learned on how to keep ourselves safe, are the stories that come from people that have exercised this right, the circumstances surrounding the work-stoppage, and the corrective actions taken to create a job site that was once again safe to work on.

Please take a time to re-read this statement, and to realize that it is both your **right**, and your **responsibility**.

STOP WORK AUTHORITY

Our work is never so urgent or important that we cannot take the time to do it safely.

As an employee of Dunkin & Bush, Inc. you are accountable for the safety of your work environment and you have the **authority** and **responsibility** to stop any activity that you believe is unsafe.



President
Dunkin & Bush, Inc.

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MARK'S BUSINESS DEVELOPMENT TRAVELS

On a recent trip (somewhere west of the Rocky Mountains) I was listening to a new customer say something. I mention it today in this article because I feel it is one of the most important messages I have heard in all my years telling the D&B story. This customer said "This is great, I only have to write one PO" You may wonder so what? D&B has written millions of purchase orders over the years, why is this so special?



This PO (purchase order) starts a unique process that I feel truly sets **Dunkin & Bush** apart from the rest. So let me go through the process. First of all this particular

customer's needs were a bit complicated, they had a problem at their facility that they have not resolved through past efforts, resulting in costly interruption to their process, and costly repair costs that did not stand the test of time leaving them right back where they started from!

Dunkin & Bush was able to provide a solution (from another industrial sector application) that had stood the test of time and was able to put both parties in communication. The initial process started with this expertise being shared. From there the process went to a clear and concise cost estimate. A risk evaluation was performed to determine and address any potential project risks (safety, environmental, or any impact to the customer's production schedule). This particular task also required a large amount of scaffolding to access several of the work areas. Process piping, vessels, and associated equipment required new insulation. Much of the structural steel had been coated years ago with lead based paint and was suffering from the adverse effects of corrosion. The large concrete pad and various concrete secondary containments were degrading and cracking.

From the initial comment of this customer "This is great, I only have to write one PO" to seeing all of the customer's needs (scaffolding, insulation, lead abatement, concrete restoration, and protective coating application) completed safely, on time and budget by one contractor (**Dunkin & Bush, Inc.**) was a true cost effective, efficient solution for this customer. A solution that sets **Dunkin & Bush** apart!

WORLD CLASS SAFETY

By Rex Bison

World Class Safety, are you ready for it? Are you ready to do your part to achieve it? What is World Class Safety? **Dunkin & Bush** has a reputation as a safe and productive company that delivers a high quality product to its customers. We have been recognized for our safety performance numerous times over the years at the local, state and national level. Statistically, we are superior to our industry average both for total number and severity of injuries. Here's an interesting for instance, D&B performs more total hours of work in Washington State than all out-of-state jobs combined. There are 26,000 companies with established EMRs in Washington and D&B ranks number 19 out of all those! That is quite a testament to our success and yet, we continue to have people get injured. To me, World Class Safety means no one gets hurt, period! We are not there yet. It's as if we are climbing a mountain, we are near the summit but we can't quite get to the top. I believe we can get there but it is a challenge that we all must meet together. What's it going to take? We have all the tools that World Class companies employ but we must strive to continue to improve our use of those tools to achieve the desired outcome. Detailed JSAs and SOPs that identify hazards and positive steps to eliminate them and the use of safety observations where employees are provided immediate feedback on their safe or at risk behaviors are just some of our tools.



Over the course of the last few months D&B management has come to the conclusion that we have not done enough to communicate to our employees that they have the right and responsibility to stop work where a hazard has not been sufficiently minimized or eliminated. To echo what **Deidre** put so well in her article, I also believe that your **Stop Work Authority** is the single greatest tool we all have to ensure our own safety as well as those that we supervise and with whom we work. I want to challenge all D&B employees to commit themselves to working together to reach the top of that mountain and achieve an injury-free workplace.



Safety Suggestion Line – We now have a **toll free phone line** dedicated to safety, the purpose of which is to provide employees the opportunity, anonymously if desired, to leave a message regarding a safety concern or suggestion for improving our safety processes.

That number is **1-877-723-3305**. All suggestions will be given serious consideration. **Remember, if you observe a hazard on a job site or if you suffer a work-related injury you must immediately report it to your supervisor.** As always, in the event of an emergency, call 911 or follow your facility's emergency response procedure.

HORGAN'S HEROES

Congratulations to **Tom Dunkin II** on receiving the **SSPC Honorary Life Member Award** at the National Conference in Las Vegas, Nevada. **Tom's** leadership made **Dunkin & Bush** a successful business for over 40 years which is a rarity in this industry. Over those years, **Tom** pioneered many processes which are now used industry wide; recyclable abrasives, dehumidification, maintenance painting surveys and industry leading safety programs. Just to name a few.

Many of you reading this newsletter have worked with **Tom** for several years (many over twenty...judging by the number of Rolex's he's

handed out) and can appreciate his dedication to the company and its employees. Congratulations **Tom!**

I am very pleased to announce that **Dunkin & Bush** has been awarded the long-term contract with **Alyeska Pipeline Service Company!** Our continuing 30 year relationship with **Alyeska** has been exciting and rewarding for so many D&B families over the years. We look forward to many more productive years ahead with a world class company, dedicated to operating the world's best run pipeline.

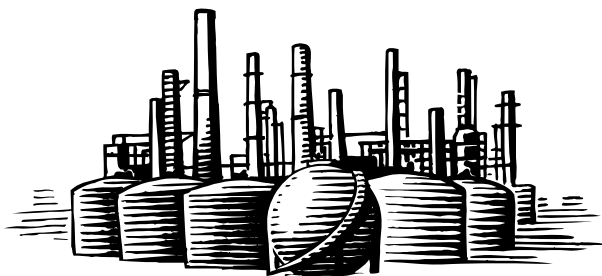
Speaking of Alyeska, this season in Valdez kept our leadership hopping: **Rich Loftin, Jason Holt, Anthony Pastorino** and **Sally McInnis** led our efforts working several ongoing projects in the Valdez Terminal. The DAF Building project structural support steel coatings being applied in an operating facility, Crude Tank Secondary Containment project where our crews worked underground inside concrete vaults, Concrete Crack Injection program and the continuing Ballast Liner Inspection project – working inside 42" BWT piping. We lined the interior of Crude Tank 12 and applied exterior coating to Crude Tank 10 keeping our crews very busy through the summer months.

These crews with additional leadership by **Ken Hulbert, Ted Benson, Robert Gauss** and **Charles Carter** also tackled concrete coatings on Pump Room Floors and DAF Walking Surfaces. We also completed a very quick turnaround at Pump Station 9 cleaning the exterior of Tank 190. Our crews consisted of: **Ben Christman, Dan Elliott, Gary Farnsworth, Darryl Forthman, Aaron Gerrard, Thomas Huddleston, Bronson Koscielski, Billy Marr, Jeremy Miller, Chris Olson, Bob Roettger, Eddie Hatfield, Spencer Walgenbach** and **Russell Coombs**.



Rich and **Jason**, in their spare time, removed lead containing coatings and recoated various components in the Solomon Gulch Hydroelectric

facility for **Alaska Roteq**. **Eddie Hatfield, Ken Hulbert, Sam VanBuskirk** and **Sally McInnis** safely and quickly completed this project in scenic Valdez.



HMT Tank Service, Inc. built an internal floating roof in an existing tank at the Petro Star Refinery in Valdez. Our mission, line the interior in two phases and don't spare the horses.... Our horses: **Rich Loftin, Jason Holt, Anthony Pastorino, Ted Benson, Gary Farnsworth, Aaron Gerrard, Darryl Forthman, Jeremy Miller, Robert Roettger, Ben Christman** and **Varian Sanguinetti, Jeff Burman, Dan Hutson, Brett Johnson, Eddie Hatfield, Ken Hulbert, Dave Wigfield, Bronson Koscielski, Billy Marr, Sam VanBuskirk, Sally McInnis** and **Dan Elliott** worked tirelessly to complete this project.

Ted Benson kept his six year North Slope streak alive with the lining of a Secondary Separator at **ConocoPhillips Alaska's** CPF1 facility. This shutdown required determination and **Tobey Mason** (flown in by special request) in order to complete on time. Our crew: **Robert Roettger, Ben Christman** and **Varian Sanguinetti** were aided by help from our Portland office (thank you **Pete Weese!**) with **Jeff Burman, Dan Hutson, Brett Johnson, Dave Wigfield** and **Dan Elliott**. **Sally McInnis** provided valuable safety support during an extended stay on the Slope...Just like a vacation...right Sally? In current news, we won the award for this seasons work with **ConocoPhillips** to line four tanks between CPF1 and CPF3...stay tuned for more information regarding these projects.

Robert Gauss had his hands full in the Cook Inlet with **Chevron Alaska** on platforms and shore facilities. **Robert's** projects included platforms; the King Salmon, Christy Lee and

Steelhead where he and his crew lined a separator and mud pits and blasted out beam tanks in the dead of winter. Shore wise, Robert and company worked at the Trading Bay facility lining a Wemco and touching up two diesel tanks, Swanson River lining Tank 26, Granite Point lining Tank 104 and Drift River facility providing some maintenance painting. **Robert's** crew: **Joe Freel, Varian Sanguinetti, Dan Hutson, Brett Johnson, Spencer Walgenbach, Tobey Mason** and **Dave Wigfield** did an excellent job on all of these projects...Well Done!

ASRC Energy Services (AES) built several tanks at Chevrons Trading Bay facility which needed lining and coating before the snows fell. **Robert Gauss, Joe Freel, Dave Wigfield, Jeff Burman, Spencer Walgenbach, Tobey Mason** and **Varian Sanguinetti** worked through the scheduled work with other new projects and never skipped a beat...great job!

Marathon Petroleum Company provided a mid-season boost to the Cook Inlet region with pipeline coating work that ranged from underground vaults to aboveground valve stations and everything in between. **Ted Benson**, fresh from his vacation on the North Slope, jumped into action with his "Portland Crew" of **Brett Johnson** and **Dan Hutson** with local talent **Varian Sanguinetti**. This project will start again in early spring with Ted and crew working below grade...good times will be had by all.

Atta Boys & Girls

The glue that binds our Alaska operations is Office Manager **Amanda Feagin**. **Amanda** is located in Nikiski, Alaska on what is commonly referred to as the North Road. She has numerous job functions that keep her busy, supervisors, crew members and a regional manager to deal with. Plus, she's in school. **Amanda** has kept our operations intact when I've been doing my utmost to unravel it and bury her with work. Thank you for your cohesiveness (little glue joke...sorry).



I want to thank everyone that helped with the flurry of proposals over the last few months, your input and reliability to perform has equated to several new contracts. I especially want to thank **Rex Bison, Julie Walker, Jody Daugherty** and **Don Hovde** for their unending support. Thank you!

BELLINGHAM REGIONAL REPORT

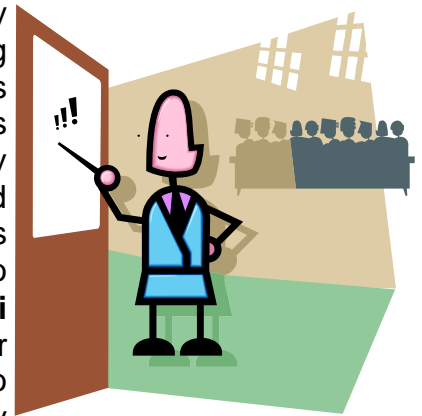
At the **ConocoPhillips Ferndale** facility, newly appointed site Superintendent **Mike Green** is doing a tremendous job in the starring role. With Mike moving up into his new position, the foreman opening created has been adeptly filled by **Dustin Johnson**. Congratulations to both **Mike** and **Dustin** on your new positions! With that, we have not skipped a beat and have been as steady as ever working on tank interiors and exteriors, fireproofing removal and repairs, new and existing piping, inspection blasting, equipment maintenance, polyurea, administrative office painting and dock line maintenance to list just a few of the crews projects recently performed. Mike and Dustin would be the first to let you know that without the great effort and support from the likes of **Zainul Ahmed, Kayak Thomas, Ramiro Cardona, Julian McAllister, Aaron Roedell, Corbin Luna, Matt Marsh** and **Mark Mayville** none of this would have been possible. Great job guys!



Jacob Zamudio has been a traveling man assisting at nearly every one of our work locations plus a few more out on his own. Working at the **Haskell** facility on

numerous projects, the **Diamond B VPS Coils** project, the **JH Kelly** Precipitator Structure project, **General Chemical's** structures and sulfur tank, and the **Seven Sisters** Whatcom County PUD project, Jacob has been a putting in the miles and hours. Great job Jacob!

If I recall correctly, our last reported status out at the **BP Cherry Point** facility was that the crews were just winding down yet another successful turnaround. Well, I guess the timing of this newsletter is a mere coincidence because Superintendent **Jim Hanson** and General Foreman **Ed Pruesser Jr.** are in the midst of currently gearing up for this spring's 2011 turnaround. Our control of work planners, **Allen Hill** and **Gary Marconi**, have been very impressive to say the least keeping ahead of process so that the crews have properly planned and prepared projects that are ready to perform. **Kristi**



Abitia is our newest addition to our onsite family and has been doing a tremendous job as our local CCTS expert. **Baron Kim** has insightfully provided some new training tools/course material in a power point format that reviews and provides the proper information in regards to spotting/spotter requirements that proved very beneficial to everyone as well as his daily contributions to our overall safety awareness. The amazing support **Jim, Ed, Allen, Gary, Kristi** and **Baron** receive from **Martin Johnson, Dave Hubbard, Jason Triplett, Peter Ayers, Alex McClintock, Kenny Vos, Joshua Johnson, Corey Porter, Tim Courchaine, Travis Vandergiesen, Christopher Siguaw, Robert Smith, Jeremy Fuller, Samuel Florez, Lucas Nelson, Tyler Culp, Jason Blair, Christi Zamarripa, Houston Merritt, Gary Vann, Kody Trotto-Farrar, Jacob Segel, Richard Williamson, Emmanuel Cortez, Jose Martinez, Ryan Tripp, Brandon Gipson, Ricky Kaiser, Steven Hendricksen, Jevin Devries, Parker Mathews, Mel Sary, Zach Willison, Jess Harris, Ryan Carson, David Moreno, Cody Hanson, Carlos Martinez, Shaun Foslien, James Linse, Robert Larson** and **Aaron Johnson** is priceless. Great job everyone!

At the **Tesoro Refining and Marketing** facility, Superintendent **Scott Lenssen** has been very, very, very busy. Working a long stretch consisting of seven days a week and long hours, **Scott** and crew performed numerous abrasive blasting, coating, fireproofing and containment applications on columns, vessels, exchangers, structures and piping throughout the facility. Upcoming, **Scott** will be inside a few tanks performing typical thin film lining operations, external column work, fireproofing and normal maintenance projects. **Scott** is pleased to say his work is made all the easier with the superior support he receives from **Kevin George, Robin Backstrom, Reggie Richter** and **Jacob Barksdale** – thank you and great job everyone!

At the **Shell PSR** facility, Superintendent **Dan Clements'** crew has been performing numerous tank interior and exteriors, CUI, metalizing, polyurea, piping in the shop, pipe wrapping and the dock line maintenance work just to name a few. The crew has also been working on the new capital projects throughout the facility for **JH Kelly, Haskell, Matrix** and **Diamond B.** With his all-star crew of **Bob Martinez, Dave Shoup, Joe Paszkowski, Keith Plumlee, Ryan Pressentin, Miguel Fierro, Chris Neuendorf, Brad Worley, Brian Lynch, Mark Harrison, Colton Russell, Robbie Duffy, Henry Becerra** and **Ezra Wiggins** by his side, there is nothing they can't do! Great work all!

Roy Parrett is once again working in the Aloha state as he has recently returned to perform the interior lining on two tanks as well as miscellaneous touch-up painting on both exteriors. Roy's current traveling band so far includes **Gabe Thomas, Steven Paschen** and **Brentt Neuendorf** with a few more planned to join him sometime in the near future.



In the Bellingham Regional Office, a new voice you may have heard on the other end of the phone is our new administrative assistant **Flecia Dilorenzo** – make sure and say hi next time you call in. Also, estimator **Jim Baumstark** continues to review new projects and put

together bid packages as he continues to learn our practices, processes and ways. Another new face to the office, recently promoted from the field, is estimator **Casey Russell**. **Casey** and **Jim** are closely working together and drawing off of each other's experiences putting together bid estimates and whatever else gets thrown in their direction. Very good job guys and gal.

As previously stated, although usually not physically located in the Bellingham Regional Office, our very own billing specialist **Donna McNeil**, who resides at the corporate HQ in Kirkland, continues to shine on a regular basis. Handling a lion's share of the invoicing, time and material jobsites, tracking of hours/materials/equipment, keeping a close eye on the a g i n g , c u s t o m e r correspondence.....whew, thanks for keeping us in line and up to speed!



I'm sad to announce we have lost our very own **Kari Anderson** – Bellingham Regional Office Manager extraordinaire....well....not exactly....we only lost the Anderson part as she recently got married!! Congratulations **Kari Engen** on your recent nuptials! All kidding aside, **Kari** continues to be the glue holding a lot of our jobsites, employees, paperwork, time cards, receipts, purchase orders, job folders, office equipment and any pests/rodents in check. We recently discussed the next batch of hiring.....more to her plate and without a blink. Thanks **Kari** for all your hard work.

THE PORTLAND AREA DISPATCH

It's been awhile since an article was published, a lot has transpired.

Providing a few more services to our bundle of services has been a large transformation during this time.

Our largest multi-service project for this article was completed for **ConocoPhillips** on their fuel

barge offloading pier. Crews installed access scaffold, prepped and painting over three miles of piping under the pier and installed FRP'S between the pipe and the pipe supports. Another bundled service performed onsite was installing access scaffold and removing and disposing of insulation and cladding from a tank exterior. Several other painting projects including repairs on eleven tanks, railcar rack piping, and even offices as well as inspection



blasting. Projects were completed by **Brian West, Dan Kellum, Flo Rangel, Joe Penton, Joe Stensrude, Dan Johnston, Gordon Hagen, Steve and Brandon Parish, Jared Barrette,**

Richard Ritz, Brandon Wendlandt, Mike Luey, Tim Bjorn, Colton Novinger and Chris Freeman.

Another bundled service project was performed for **BP** at their Linnton Terminal. Scope included lead abatement by abrasive blasting, scaffold erection on the inside and outside of a tank, install a new floor liner, install specialized seam and rivet sealer on all seams on an internal tank shell, installation of insulation and cladding on a tank exterior, blasting and painting piping and parking lot striping. **Dave Barrette, Brian West, Gordon Hagen, Daniel Johnston, Brett Johnson, Doug Hegele and Anthony Ritter** safely completed these projects on schedule and on budget.

Also for **BP**, on the pipeline side, we completed blasting and painting of six separate pump stations located throughout northwestern Oregon and southwestern Washington. **Dave Barrette, Tim Bjorn, Gordon Hagen and Alan Wendlandt** crossed state and county borders many times to perform the work.

The above mentioned crew with help from **Joe Stensrude, Russell Coombs, Steve Parish, Dan Elliott, Dave Wendlandt, Scott Pearson, Chris Hames, Anthony Pastorino and Russell Kent** completed several miles of piping for **NuStar**. This was a large project spread

throughout three separate tank farms and two terminals. The crew is now beginning a four tank liner, abatement, insulation removal and repainting project.

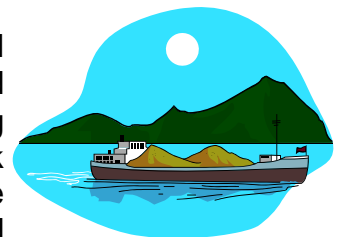
Other tank linings were completed for **Kinder Morgan** at their Willbridge, Linnton and Eugene terminals. One of the more challenging liners included hydro-blasting the old liner material from the shell surfaces above the aluminum floater as the lid could not support the weight of spent abrasive. Work completed from sky climbers and staging. Great job by this crew of **Flo Rangel, Jared Barrette, and Josh Roberts,** rigging and performing very physically demanding work. Thank you to **Brian deBoer** for keeping the 40K running at peak performance to keep this project on schedule.

Another tank lining was performed for **Tesoro** at their Vancouver Terminal. **Flo Rangel, Jared Barrette, Brandon Wendlandt, Doug Hegele and Mike Luey** completed the project.

Flo didn't just complete tank linings, he also completed pipe linings. With help from **Brian West, Anthony Ritter and Allan Wendlandt** they plural component lined and coated several 5' diameter pipe spools and bifurcation spools for **Western Waterworks** eventually being installed in the Swan Island wastewater upgrades.

While not applying plural, **Flo**, along with **Doug Hegele, Dan Johnston and Brandon Wendlandt** prepared and painted all the piping at the **Shell Oil Products** Portland Terminal. This was a large project using an aluminum filled urethane which takes experienced finesse and technique to appear as intended. This crew also installed a coating system on the warehouse floor at this facility

Several schedule critical projects were completed for **Equa-Chlor** during their recent two week shutdown. A large conveyor used to offload salt barges was fully contained, washed and chlorides removed, abrasive blasted and three



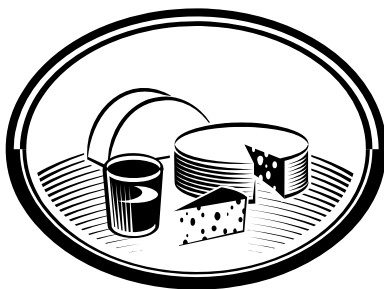
coat paint system installed. Also completed were two separate full internal tank linings, which included washing and removing chlorides, abrasive blasting and plural component thermosetting material installed. Our 24 hour shutdown crews included **Dave Barrette, Daniel Johnston, Anthony Ritter, Shane Tarbox, Dave Wigfield, Allan and Dave Wendlandt, Flo Rangel, Brian West, Joe Penton, Gilbert Gonzales, Tony Bustamante, Joe Stensrude, Dan Hutson, Jeff Burman and Anthony Pastorino.** Big thanks to this crew for completing this project on schedule even though Mother Nature did her best to interrupt their progress.

Another 24 hour scheduled project was completed for **Covanta Energy.** Our crews successfully abrasive blast cleaned both of their furnaces during a scheduled maintenance shutdown. Blast crews included **Dave and Jared Barrette, Daniel Johnston, Flo Rangel, Allan Wendlandt, Tim Bjorn, Chris Freeman, Mike, Steve and Brandon Parish, Gordon Hagen, Mark Stein and Jim Tucker.**

After completion of the above project **Mike, Mark, Jim and Brandon** traveled to **Imperium Renewables** in Aberdeen to repaint damaged equipment and structural steel while the all others, except **Tim,** traveled to **Arclin Performance** to wash, prep, blast and apply a thick plural liner to the facilities large concrete chemical containment area.

Tim traveled to **Columbia River Carbonates** to perform yearly maintenance painting. When finished there, he completed several more tanks of spray-on insulation for **JV Northwest** and finished this article at **Wah Chang** coating piping and the #18 Chlorinator project.

Mike, Jim and Brandon liked traveling so much; they next traveled to Tillamook, OR. They lined and coated a Surge Tank for **Tillamook County Creamery.** Scope



included installing scaffold on the inside and outside of the tank to support containment and access the substrate. Full blast removal and apply a new fast setting plural to the inside of the tank and a spot blast, spot prime and full coat on the exterior. **Dave Barrette** and **Joe Stensrude** assisted.

Furthering their travels **Mike, Jim, Brandon and Steve** ended up in Klamath Falls, OR. They fully removed the lead containing coating system and installed a new three-coat system on four vessels for **Underground Construction** at the **BNSF** loading facility. Project required full containment and dealing with temperatures in the teens. Thanks to **Joe Penton** for stopping in on his way back to California and helping with this project.



Now that crew has made it home, is working locally and has completed several projects for **Greenberry Industrial** including lining a vessel with polyurea which the end user uses for holding radioactive materials, miles of piping heading for an Alaska drilling rig, among various other projects. **Greenberry** also awarded us a piping project at the **Chehalis Powerplant** completed by **Joe Stensrude.** Thank you to **Greenberry** for the work opportunities.

Joe also completed another lead paint removal project for **Graphic Packaging** at their local warehouse. He again left with all the houses chips! **Allan Wendlandt** assisted.

Joe also contained, blasted and coated a baghouse for **General Chemical** and contained, blasted and coated insulated piping for **NuStar.**

Lastly, we would like to thank **Boeing** for all the work opportunities provided including floor coating, striping, stenciling, waterproofing, non-skid applications, coating piping and structural steel. Projects were also completed onsite for **CM Emeis, The Haskell Group and Harder Mechanical.** Crews included **Dave Barrette, Flo Rangel, Brian West, Allan Wendlandt,**

Dan Johnston, Tim Bjorn, Brett Johnson and Doug Hegele. Many of the projects completed at Boeing are off shift or on the weekends as to not disturb production. Thank you to our crews for working around these schedule requirements.

As stated, much has transpired during our last newsletter including **Mark Smith** receiving a Rolex, recognizing twenty years of service. Congratulations **Mark!**

SUNNY CALIFORNIA

With spring right around the corner, the fog is beginning to lift and warmer temps are in our future here in sunny California. The fall and winter have been quite busy although we are looking forward to an even busier spring and summer.



Shell

Hi ho, hi ho it's off to **Shell** we go. From the bay area to southern California we have been traveling throughout the state completing projects for **Shell**. **Art Needham, Daniel Chacon, Joe Penton, Juan Cruz, Gilbert Gonzales, Mitch Valenzuela, Edwin Prado, Michael Ortiz, Pedro Amaya, Josh Roberts** and **Kenneth Butler** recently completed the interior linings and exterior coating repairs of Tanks 507 and 587 at the Carson Facility for **Shell**. We also were able to complete the interior lining of all interior surfaces of Tank 921 at the Carson Facility. After completing these tanks **Joe Penton** and his crew of **Gilbert Gonzales, Mitch Valenzuela** and **Kenneth Butler** took a short jaunt over to Shell's Morman Island Facility and completed the exterior coating of Tank M-28. In the meantime **Art Needham, Juan Cruz, Edwin Prado, Josh Roberts** and **Kenneth Butler** performed the interior lining and exterior coating repairs to Shell Colton Tank CL-6. **Daniel** and his crew of **Art Needham, Rodney Brookins, Edwin Prado, Pedro Amaya** and **Michael Ortiz**

headed north and completed the interior lining of Tank 1 at Shell's Sacramento Terminal. Staying in northern California we also had the pleasure of performing the interior lining of Tank 1333 at the **Shell Martinez Refinery** as well as Tanks 12 and 14 at the Stockton Terminal. Moving away from tank linings, **Daniel Chacon** and **Juan Cruz** worked together in completing the coating of valve vaults and associated piping at two stations for Shell Pipeline in Tracy with the help of **Frank Muro, Rodney Brookins** and **Josh Roberts**. We would like to thank **Gabe Thomas** and **Kenny Vos** for assisting us with a tank lining we performed in Hilo, Hawaii. On rent from our Bellingham Office **Gabe** and **Kenny** had some time in between projects in Hawaii to line the interior of Hilo Tank HI-7 with the help of **Edwin Prado** and **Jim Bracamonte**. Thank you to all for your hard work and dedication in getting these projects completed safely and on schedule. Great Job!!

Chevron

Frank Muro, Daniel Chacon and **Rodney Brookins** have overseen a multitude of projects for **Chevron** since our last publication. With the help of **Juan Cruz, Edwin Prado, Pedro Amaya, Michael Ortiz, Mitch Valenzuela, Anthony Barreraz, Rick Tribble, Mike Chesser, Scott Duncan, Josh Roberts** and **Anthony J. Barreraz** the following projects have been completed. San Ardo - FWKO's 1102, 1103, 1105 and 1106 interior lining. Station 36 – Wash Tanks T-10-3 and T-10-5 interior lining and exterior coating, Water Softener and Polisher interior lining, Walnut Shell Filter interior lining and Raw Water Tank exterior coating. The Midway Sunset Lease has also kept us hopping at numerous stations, Station 109 Filter Vessels 400 and 440 interior lining, tanks 103 and 106 interior coating repairs, Station 2-22 Nutshell B Filter interior lining, Station 31 T-2 interior lining and exterior coating, Station 31T-3 interior lining and Station 26C T-640 interior lining. At Lost Hills we have performed the coating repair to the interior and exterior of Tanks 208 and 208A as well as the coating of the Water Plant Compressor Piping and Section 560 piping and supports. At the Bakersfield Shop we have also completed the interior lining and exterior coating of piping for the Waste

Water Debottlenecking project and Waterflood Bypass Piping project for the Lost Hills facility. Recently we complete the interior lining and exterior coating of Tank T-11 in Coalinga. Great job guys, keep up the good work!

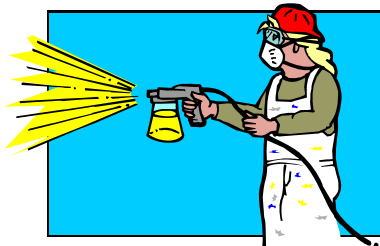
Art Needham along with the help of **Mike Chesser, Michael Woodmansee, Anthony Barerraz** and **Roger McCoy** completed a lead abatement project on Unit 5 for **Voith Siemens Hydro** and **DWR** at the Gianelli facility.

Joe Penton with a strong crew of **Juan Cruz, Gilbert Gonzales, Michael Ortiz** and **Pedro Amaya** spent some time overlooking the San Francisco Bay as they completed the coating of the dock piping at **NuStar Energy**. **Joe** and crew also installed FRP's under the piping at all pier connections and ran up the hill to complete the coating of piping at NuStar's Unit 80. Way to go!!

Art Needham and sidekick **Juan Cruz** have begun work for the Midway Sunset Cogeneration Company in Fellows, California. **Art** and **Juan** with the formidable help of **Anthony Barreraz, Michael Woodmansee, Thomas Solis, Ulises Sandoval, Rick Tribble, Anthony J. Barreraz** and **Kenneth Butler** have been performing the complete re-coating of Unit B. Great Job guys and keep up the safe work.

Bakersfield Shop

Shop on. **Art Needham** and **Rodney Brookins** have been very busy here at the Bakersfield Shop. With the help of



With the help of **Anthony Barreraz, Mike Chesser, Michael Woodmansee, Rick Tribble, Kenneth Butler, Roger McCoy** and **Anthony J. Barreraz, Art** and **Rodney** have completed the interior linings to storage tanks for **Schlumberger**, structural steel coating for **Global Fabricators** and a Wemco for **Separation Specialists**. We have also completed filter vessels and bed spools for **Eco-Tec** and dresser sleeve couplings for **Hitachi America** along with numerous valves for **Western Valve** and **Seaboard International**.

Lacey Ray continues to excel in keeping our day to day operations running smoothly. **Lacey** has been doing a great job of keeping all paperwork up to date and in its proper place. Great job **Lacey**, keep up the good work!

Since our last update, **Eric Bogner** joined the Bakersfield operation. **Eric** has been with **D&B** for more than a decade lending a helping hand with



operations throughout the company. **Eric** turned his wheels south and landed in Bakersfield back in July and has provided a much needed hand as our Regional Shop Manager. **Eric** has done a tremendous job getting our jobs mobilized and off on the right foot. **Eric** has also spent numerous hours maintaining our equipment to insure that it is in top notch condition when it arrives on the job site. **Eric** has received a helping hand from **Clifton "Ray" Blackburn** in his efforts. **Ray** does a great job running our equipment up and down the road from job site to job site. Thank you **Eric** for your dedication, commitment to keeping the Bakersfield Office up and running it doesn't go unnoticed!!

Jason Lasater continues to do a great job in assisting all of our Superintendents and helping to keep all of our jobs up and running in a productive manner. **Jason** is always willing to do whatever is asked of him. From pinch-hitting when we are in need of field supervision to setting up projects, scheduling employees and managing the workload he is a tremendous asset to the Bakersfield Office.

Jim Bracamonte is keeping us safe and in compliance at all of our job sites and in our shop. **Jim** has been busy conducting job site audits and putting together safe work plans for all upcoming jobs. Thanks **Jim**!

Julie Erlandson continues to try and keep me in line. Good luck with that **Julie**. Myself and the Bakersfield office would like to thank **Julie** for all her hard work and all that she does behind the scenes in keeping our billing on time, correct an complete. Thanks **Julie**!

SCAFFOLD DIVISION REPORT

2010 and 2011 have brought exciting times to **Dunkin & Bush** as we added our newest craft to our existing portfolio of industrial services; the installation and dismantling of scaffold.



With over twenty scaffold projects performed in 2010, our first year performing this craft in-house, we have built a very strong scaffold team. They have worked on projects

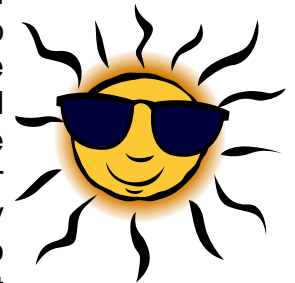
both in state and as far as Honolulu, putting in a lot of hours, hard work and travel to deliver the highest standard of service expected by our long-standing customers.

The scaffold team is led by **Nick Kairez** of Kirkland, WA and **Tim Abraham** of Salem, OR. As the top scaffold supervisors these two men carry a lot of responsibility on their shoulders to meet in-house deadlines of not only our existing D&B supervisors to provide access for our painting operations, but new customers that want scaffold built as a stand-alone service. Staying consistently aware of their many layers of customers, staying safe and building quality scaffold is what makes these supervisors top-notch. Thank you **Nick & Tim!**

This past summer we had one of our first and biggest projects of the year. Our team landed in Preston, ID to start the scaffold construction around a 125' tall surge tank on the Oneida Dam. They were put to the test as the heat climbed into the 100's and the wind howled by them as they were erecting the scaffold. We put up almost 500 scaffold frames and 1,500 scaffold planks to construct the scaffold around this massive tank, our largest project then to date. The team was led by **Nick Kairez, Tim Abraham, Michael Zike, Josh Keavney, Jim Hagan,** and **Justin Gans**. A special thanks to **Charles Carter, Dunkin & Bush** Veteran Superintendent, and **Clint Bayless** from the Safety Department. **Charles** and **Clint** helped to safely guide our scaffold team who were all relatively new to the D&B way, to success.

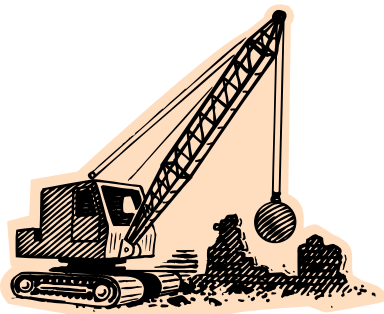
From Preston, ID the crew drove to Montana, where they erected scaffold inside the Noxon Dam Penstock. The team worked day and night to meet the tight schedule so our paint operations could commence. Scaffold set at almost 90 degrees in incline and over 200 feet long, made for one of the most challenging projects yet. This project was led by **Tim Abraham** and **Nick Kairez**, as they directed **Michael Zike** and **Josh Keavney** on proper placement of all components, making sure that when the night shift came on that they were ready to go and the design in place was ready to be followed. **Jim Hagan** led the night shift with excellence. All team members on this project did a wonderful job. Thanks to **Nick Kairez, Tim Abraham, Patrick Prescott, Matt Shinn, Josh Keavney, Jim Hagan, Michael Zike,** and **Jason Carlton**.

On to Honolulu we went; the middle of August was a tough one, as we traveled to Pearl Harbor. We needed a dance floor (elevated platform) constructed to perform some interior work on one of the largest tank diameters on the Island. The tank was 40 feet tall with a diameter of 164 feet. The crew showed up on the Island believing this to be a fairly straightforward and easy project. When they got onsite and actually saw the sheer size of this tank, they knew this was a tougher job than expected. As they began to erect the scaffold, the temperature inside reached nearly 130 degrees at the top. With plenty of water and doing their best to stay hydrated they were able to complete the project



installing over 8,000 scaffold components. The team took turns rotating at the top elevation to try and keep fresh and hydrated help in the tank at all times. Our customer, upon completion of the project had compliments for our crew, for the way in which they overcame the very tough conditions. The team consisted of **Nick Kairez, Michael Zike, Tim Abraham, Josh Keavney, Cheney Adame, Jason Carlton, Justin Gans, Rico Ledesma, Jim Hagan, Patrick Prescott, Roy Parrett, Matt Marsh, Casey Russell** and **Matt Shinn**.

Next stop was Portland, as the team stepped foot on the **BP Portland** site. Here we constructed scaffold around a 65 foot diameter tank, with a height nearing 40 feet. **Nick Kairez** took the lead with his crew of **Jason Carlton, Justin Gans, Tim Abraham, and Jim Hagan**; the full exterior scaffold was installed for our own access to install insulation. The project went very smooth as all team members established a clear line of communication. We had assistance from the Portland Region and **Dave Barrette** was an excellent leader in ensuring the work met the standards of our customer.



Back home we went, our next stop was Snoqualmie, WA. Our paint crew needed scaffold access in a cavern that was below ground approximately 300 feet, with no elevator access. The

only way in and out was by a crane with a man basket. The crew had to construct access in and out of rocks and elevation changes. This was a difficult process as the equipment was lowered down a small hole that led to the cavern; the crew had to rig components and lower them into the ground. This may seem like an easy task, but when working a shift from 5:00pm until 4:30am, it made vision difficult and with the weather in the low teens it made keeping warm a task as well.

Some of the other projects we are proud of are listed below, and a special thanks to the scaffold team and to the all **Dunkin & Bush** regions and our customers for making this a service for us to be proud of. Scaffold team members include: **Tim Abraham, Josh Keavney, Nick Kairez, Jason Carlton, Jim Hagan, Justin Gans, Cheney Adame, and Michael Zike**. From our Portland Region: **Brian West, Joe Stensrude, Doug Hegele, Florentino Rangel, Gordon Hagen**. From Redmond: **Enriquez Ledesma, Tyler Bishop, Ed Pruesser Sr., Bryan Hood, Scott Lowrie, Justin Calderon, Amador Deleon, Jose Segura, Rodney Wildey, Clint Bayless and Charles Carter**. From Utah:

William Andrews, Jonathan Goepner, William Hunsaker, Tony Marta, Keith Sams, Robert Steele, and Kevin Werner.

Portland Region jobs included **Harder Mechanical** Pier Hanging Scaffold, **ConocoPhillips** Tank 3579 Exterior Shell, **Shell Oil Products** Tank 20059 Stairway access and platform, **Kinder Morgan** Tank LN18 and LN20 Exterior Scaffold, and a **Tillamook** Tank.

In the Redmond Region we completed a **Williams Pipeline** Tank, **KRD** Horseshoe Siphon, **Tesoro** Tank 80001 Exterior, **Conoco Phillips** Tacoma Terminal Tank, **Conoco Phillips** Renton Terminal Vessel, **Rohm and Haas** Sulfuric Tank, **First and Goal** (QWEST Stadium), **Baseball Club of Seattle** Camera Stage Beams, (Thanks for all your help **Claude**) and last but not least, stair towers at **Jesse Engineering**. In the Utah area we completed the following: **Harder Mechanical** ATI Boiler Series and **PacifiCorp** Oneida Dam.

Dunkin & Bush Scaffold Services would like to thank each and every one of these employees for the hard work and safe practices and professionalism.

We would also like to give a special thanks to the D&B support team who have played in integral role in the successful implementation of this service. **Brian deBoer**, thank you for all of your efforts. You have helped with arranging the trucks, accommodating space for the equipment, keeping the vehicles running and everything else that goes unnoticed. Additionally, a big thank you to **Terry North** for giving the guys the support they need by delivering and picking up material and equipment, and for being patient with the crew. **Mark Smith** in Portland, we would like to also thank you for the delivery and pickups you have done for us as well, without your help it makes things harder and jobs fall behind. Thanks to **Donny Hornbaker** for keeping the vehicles running and maintaining the



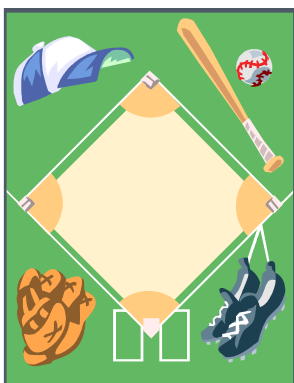
transportation that gets our equipment and material to and from the job sites.

Thanks to all our customers who have given us a chance to succeed with this new service, it's appreciated and we hope to see you in the near future.

We would also like to thank all the D&B Regions and their staff for the help and support in the new venture; it's been a great experience thus far.

Here is to a safe and successful 2011.

REDMOND RAMBLINGS



Baseball Club of Seattle

It was time to inspect various locations in the steel at Safeco Field. **Ed Pruesser Sr.** and **Troy Jones** spearheaded the effort, supplying the access for the inspection company. **Tyler Bishop, Gilberto Gonzalez, Danny Kruse, Dan Luna** and **Chucc Pellum** were the muscle

behind rigging the cables and planks and touching up the corroded areas that we found along the way. Recently, **Ed** and his crew of **Troy Jones, Brad Buhl, Gilberto Gonzalez, WC Goss, Danny Kruse, Dan Luna** and **Chucc Pellum** prepped and coated the steel behind the old advertisement signs around the center field, the Hit it Here Café, and the first base and third base facades. The ball field will be getting new LED signs in those areas. **Ed** and crew also touched up miscellaneous steel underneath the left field bleachers. The field should look very nice for this upcoming season where the Mariners will win the American League West. Yes, you heard it here first!

BP Harbor Island

The **BP** facility on Harbor Island has kept **Troy Jones** and crew very busy over the last few months. We completed lead abatement, touch up coating as well as installed linings on Tanks

20001 and 20002 located in Plant 2. **Troy** and crew also prepped and coated piping around the loading rack, the dock piping as well as some new piping down the street at a pipeline station. **John Woodstrom** led a crew that prepped and coated the switchgear building as well. **Danny Kruse, Dan Luna, Tom Buckingham, Jim Harris, Dave Parker, Bill Stallworth, Chucc Pellum, Bryan Hood, Tyler Bishop, Terry North, Don Hornbaker** and **Miguel Rosario** all had a part in completing this work in a professional and safe manner. Thank you for the safe and hard work!

ConocoPhillips

The **ConocoPhillips** terminals in Tacoma, Renton, Spokane and Wyoming have completed many projects over the last few months. In Renton, we performed lead abatement, an inspection blast and installed a lining on Tank 2. Touch up coating on Tank 2 will be finished once the weather gets nicer. Speaking of weather, we started prepping and painting pipe throughout the terminal as well as installing FRP's between the pipe and its supports for **Brinderson** but because of weather we will need to finish this Spring/Summer. We did get just enough good weather to perform some touch up painting on the new OWS piping that was installed as well as other miscellaneous piping around the terminal. On Tank 5 we did some coating repair to the liner as well as removed the coating from the roof with our 40,000 psi pressure washer. After all repairs were made, we coated the roof of Tank 5. In Tacoma, we started the same scope of work through **Brinderson**, as we did in Renton, and again got postponed due to weather. For Operations, we prepped and coated piping in the loading rack and piping for tank, coated some concrete near their offices, and coated their VCU Unit. On the tank side, we installed a lining on Tank 9 and coated the



roof along with the bottom course after repairs were made. We also performed an inspection blast to Tank 3751 and are waiting for the repairs to be made to install a liner. At the Spokane Terminal, we completed lead

abatement and installed a lining in Tank 103 at their North Tank Farm. The majority of the work in Tacoma and Renton was run by Superintendent **Ed Pruesser Sr.** however both **Scott Lowrie** and **John Woodstrom** took over the lead at various times when **Ed** was on other jobs. At the Spokane terminal, **Isaac McFarland** ran the lead abatement and **Scott Lowrie** ran the lining work on Tank 103. Over in Wyoming, we prepped and coated a 300' pipe crossing that went over Bates Creek. This project was very unique; we did most of the work off of cables and planks. This was another project that **Ed** ran for us. The following crew members all had a hand



in completing the work safely and on budget: **Gilberto Gonzalez, Chucc Pellum, Nerero Cabrera-Juarez, Scott Frady, Ian Parker, Miguel Rosario, Matt Shinn, Jacob Calderon, Larry Logan, WC Goss, Tyler Bishop, Charles Carter, Don Hornbaker, Ryan Roysdon, Mark League, Danny Kruse, Dan Luna, Julio Segovia, Allan Roberts, Jacob Galloway, Jose Alvarez** and **Terry North**. As you can see, it takes a team to make this work happen efficiently and safely. Thanks to everyone that had a hand in making this happen.

ExxonMobil

At the **ExxonMobil** Spokane Terminal, **Jose Alvarez** lead a crew of **Brad Buhl, Mark League,** and **Bill Stallworth** preparing and coating two tank exteriors and one additive tank. The tanks look beautiful and we performed the work safely.

Kinder Morgan

Scott Lowrie and his crew performed an inspection blast on Tank 22 for **Greenberry Industrial** at the Kinder Morgan Site on Harbor Island while **Troy Jones** led the lead abatement crew. **Jim Harris** supervised the installation of the lining on the same tank and **Scott Lowrie** supervised the coating of the exterior of Tank 22 once it was back in service. Over on Tank 39, we removed fiberglass from the interior shell and performed lead abatement on the exterior of the

tank so Matrix Services can install a new floor. **Jim Harris** supervised both the lead abatement and fiberglass removal on Tank 39. The following are crew members that participated in these projects and should be acknowledged for their professional and safe work: **Tyler Bishop, Tom Buckingham, Gilberto Gonzalez, Don Hornbaker, Danny Kruse, Terry North, Dave Parker, Chucc Pellum, Marin Salinas, Mike Venable, Dan Luna, Jacob Calderon, Miguel Rosario, John Woodstrom, Julio Segovia, Larry Logan** and **Jacob Galloway**.

Pilchuck Contractors, Inc.

Troy Jones, Danny Kruse and **Tom Buckingham** blasted and applied a 3-coat moisture cure system at a Puget Sound Energy Site near Monroe, WA.

Mortenson Construction

Well we got job number two from **Mortenson Construction**. Once again we hot water washed, grinded and solvent cleaned galvanized grating for them. This time the grating went to Swedish Hospital instead of the University of Washington. **Isaac McFarland** was a one man gang on this project. Good job **Isaac**.

Shinn Mechanical

Troy Jones and **Dave Parker** prepped and coated concrete pump bases and miscellaneous piping in the boiler building at the University of Washington. Thanks guys!

Shell Harbor Island

It was a very busy last few months down at the **Shell Oil Facility** at Harbor Island. **Jim Harris** supervised the majority of the work while **Troy Jones, Scott Lowrie** and **Bill Stallworth** pitched in on



occasion. We have thousands of safe and productive man hours over this time frame so attaboys all around to **Jim, Troy, Scott, Bill** and the crew. **Tom Buckingham, Scott Frady, Jacob Galloway, Danny Kruse, Dan Luna, Dave Parker, Chucc Pellum, Tyler Bishop, Jacob Galloway, Larry Logan, Miguel**

Rosario, Nathan Cates, Gilberto Gonzalez, WC Goss, Ryan Roysdon, Brad Buhl, Jacob Calderon, Bryan Hood and Ian Parker all spent time down at Shell. The crew prepped and painted hundreds upon hundreds of lineal feet of pipe around the tank farm, most of which was accomplished while lying on their backs. Along with the pipe we coated, we blasted and wrapped underground pipe, prepped and painted filters and VRU units. I am very proud of the crew, their craftsmanship and attention to safety.

NuStar Energy

Isaac McFarland and crew prepped and coated all the piping in Tank Farm 4. The piping now looks almost brand new after **Isaac** and the crew of **Jacob Calderon, Scott Frady, Larry Logan, Scott Lowrie, Chucc Pellum, Alan Roberts, Miguel Rosario** and **John Woodstrom** were done with it. Great job guys.

Tesoro

The weather got us again... At the **Tesoro Terminal** in Port Angeles Washington, our crews installed scaffold, removed insulation and installed containment around a 120'd x 40'h tank. Once everything was in place for us to start the blast on the exterior, where we would



follow with a ceramic insulation type coating, the record winds came, followed by snow. We tore everything down and will start again once the weather clears up.

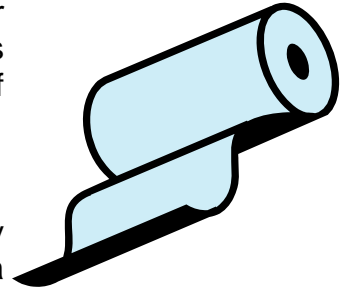
Ed Pruesser Sr, Jason Carlton, Michael Casal,

Scott Frady, WC Goss, Bryan Hood, Nick Kairez, Dan Luna, Chucc Pellum, Flo Rangel, Ryan Roysdon, Joe Stensrude, Matt Wilson, Isaac McFarland, Martin Salinas, Matt Shinn, Mike Venable and **Terry North** all worked on this project. Great job guys on working through tough conditions to do what we could in a safe manner.

Williams Pipeline

Ed Pruesser Sr and **Gilberto Gonzalez** prepped and coated three microwave sites for **Williams Pipeline**. The duo also completed the coating at the Yelm Meter Station. **Troy Jones**

took care of the Redmond Tap Valves and the Snohomish Meter Station. At the Snohomish Compressor Station we built scaffold around one of their waste oil tanks, contained it, blasted it and applied a 3-coat moisture cure system. **Jim Harris** supervised this project along with the South Seattle Meter Station. **Tom Buckingham, Scott Lowrie, Dave Parker, Nathan Cates,** and **Chucc Pellum** all helped **Troy** and **Jim** with their projects. Nothing looks better than a fresh coat of "Williams Green".



Boise White Paper, Inc.

Work has been very busy at the Boise Wallula facility as of late. The on schedule completion of the latest AFE along with multiple maintenance, capital, shut down and insulation projects have kept the crew hustling not only for Boise but also for numerous other contractors on site. The Wallula crew consisted of **Jimmy Lusk, Dave Davison, Jose Alvarez, Mike Venable, Emiliano Mendoza, Martin Salinas, Tyler Bishop, Steve Martin, Jerry Bjorgo, Colin Carter, Amador DeLeon, Josh Keavney, Pat Prescott, Ryan Roysdon, Jose Segura, Nathan Cates, Jacob Galloway, Justin Gans, Mark League, Dave Parker, John Woodstrom** and **Tim Abraham**. Thanks for all your hard work guys!

Alderwood Water District

Isaac McFarland along with **Tyler Bishop, Colin Carter, Jason Carlton, WC Goss, Bryan Hood** and **Ian Parker** tackled the 4 tank washing and touch up project for the AWWD. **Isaac** and the crew handled our returning customer with the professionalism and quality that AWWD has grown to expect from us. All facets of the project were top notch. Great work guys.

Barnard Contractors

We have now completed the lead abatement of the cavern walls on Powerhouse 1 at Snoqualmie Falls. For those of you not familiar with this facility, Powerhouse 1 was constructed in 1898 and is located 300' underground. The facility was in full operation until **Barnard**

Construction was awarded the rehabilitation project of the entire facility. With ever changing topography on the top side and the challenges of working nights, **Charles Carter, Tobey Mason, Ryan Roysdon, Bryan Hood, Nathan Cates** and **WC Goss** handled the project with precision. Great work guys!

Tri State Construction

Troy Jones along with crew, **Danny Kruse, Daniel Luna, Dave Parker** and **Tom Buckingham** have wrapped up the HWY 2 Transmission water line project for **Tri-State Construction**. Each portion of the project had its unique challenges and **Troy** and the guys never missed a beat. Thanks for all the hard work guys.

Chelan County PUD #1

We have wrapped up the current contract for **Chelan County PUD #1**, but thankfully another one is on its way. **Jose Alvarez, Dave Davison** and **Mike Venable** all took their turn supervising different portions of this project at our Tri-Cities facility. Helping out were: **Amador DeLeon, Emiliano Mendoza, Jose Segura** and **Rod Wildey**.



ConocoPhillips

The Moses Lake Facility has been a busy place for D&B of late. We have completed the coating of the flare, the lead abatement of Tank 28 and

lining of Tank 28. **Isaac McFarland, Charles Carter, Rich Loftin** and **Jimmy Lusk** were all intricate pieces to seeing that we completed these portions of the project for our customer. The guys were assisted by: **Colin Carter, Ian Parker, Jose Alvarez, Danny Kruse** and **Ian Parker**. A big thank you goes to our Portland office for lending us **Joe Stensrude** and **Gordon Hagen**. Also, a thank you to the shop for helping us throughout these projects. Great work everyone!

US Oil

U.S. Oil continues to be a busy place lately for **David Stocks** and crew consisting of **Isaac McFarland, Larry Logan, Scott Lowrie, Jacob Calderon, Michael Casal, Scott Frady, John**



Woodstrom, Terry North, Chucc Pellum and **Charles Roberts**. **David** and crew so far have completed the lining and external coating of Tank 15001, the lining repair of Tank 2001 and 2002 and painted both the H-11 and H-580 heaters during the large turn-around in September. All projects were handled safely and on schedule. Great job by everyone during a very busy time at **USOR**.

Kittitas Reclamation District

Jose Alvarez, Terry North, Martin Salinas, Amador DeLeon and **Jose Segura** coated the Horseshoe Siphon in Cle Elum, WA for KR. **Jose** and the crew completed the project ahead of schedule, on budget and turned the siphon back to a very satisfied customer. Great job everyone!

Greenberry Industrial

We have established ourselves on site at Cosmo Specialty Fibers thanks to **Greenberry Industrial**. CSF is slated to start up again after being down for more than 4 ½ years. **David Stocks** and **Jacob Calderon** headed down to Cossi to help us get set up and running followed by **Jimmy Lusk, Gilberto Gonzalez, Ryan Roysdon**, and **Mark League**. **Scott Lowrie** and **Jacob** have been doing a great job handling everything Greenberry is sending us to our booth on-site. Thanks to our shop for getting us everything we needed to get up and running.

Dave Stocks and crew have been busy metalizing, blasting and painting numerous projects for **Jesse Engineering**. Including Quay & Drydock walls, new sections to the Hylebos Bridge, three crane booms, portions of the newest WSDOT ferries, back up decks for the Sound Transit tunnel boring machines heading to

the Lake Union/Husky Stadium project, new dolphin caps and trunnion arms heading to Dexter Dam outside of Eugene, OR. The core group of crew includes **Dave, Isaac McFarland, Scott Lowrie, Charles Allen Roberts, Chucc Pellum, Scott Frady, Enrique Reyes, Julio Segovia, John Woodstrom, Ron Bentley, Jacob Calderon, Gilberto Gonzalez, Miguel Rosario and Amador DeLeon.**



Many of the Redmond employees spend time at the shop in Tacoma including members of the scaffold crew. Thank you to all for all the hard work.

The Redmond Shop has been running these past few months. **Brian deBoer, Don Hornbaker, Tyler Bishop and Terry North** deserve a big thank you for keeping the field crews stocked and up and running...thank you guys.

Unit #2 Scroll Case and Penstock for Avista had the crew of **Aaron Weese, Jose Alvarez, Brad Buhl, Jonathan Goepner, William Hunsaker, Ryan Roysdon, Martin Salinas, Bill Stallworth, Mike Venable, Ryan Warrick and Ron Williams** racing to finish the blast and reline of a 28' diameter penstock prior to the winter months arrival. We have just now remobilized for the second phase of the project and should be wrapping up soon.

Bellingham Marine shipped transition plates to the shop at **Jesse Engineering** to receive a nonskid metalize coating. **Dave Stocks, Julio Segovia, Charles Allen Roberts and Jacob Calderon** accomplished the project which looks to turn into repeat business as the customer has just sent the second shipment this month. Good job guys.

Jim Harris, Tom Buckingham, Colin Carter, Nathan Cates, Danny Kruse, Steve Martin, Ian Parker, Jacob Galloway, and Dave Parker have completed a few miscellaneous projects

for **CR Meyer** at the Kimberly Clark Facility in Everett, WA. Work was also accomplished for KC in the Boilerhouse that included fireproofing, painting and insulation. A pair of shutdowns occurred recently that included painting above the #3 Dry Machine Beam as well as touch up repairs to Unit 11 Winder. Nice job guys.

D&B insulation crews completed two projects at **US Oil & Refining** in Tacoma. One for the new Benzene Reduction Structure as well as installing insulation to Tank 1209. **Michael Casal, David Stocks, John Woodstrom, Isaac McFarland and Larry Logan** worked in and around turnaround hours, multiple trades and weather to complete the projects.

We have completed the lead abatement and painting of the 10th set of trunnion arms for **Wheco Corporation** and Grant County PUD. That leaves us just one more set of arms to wrap up the six year project. **Jose Alvarez, Dave Davison, Amador DeLeon, Steve Hancock, Emiliano Mendoza, Ryan Roysdon, Martin Salinas, Jose Segura and Mike Venable** have all put time in either on site at Wanapum Dam or in the Richland Shop.

UTTERINGS FROM UTAH

Brock Payton

It is hard to believe February marked the three year anniversary of our presence here in Utah. These past several months have been exciting as we have seen our presence become more and more evident in the Rocky Mountains. Nearly one year ago we opened our North Salt Lake office.



Matt North

and **William Banks** have been the key players in making a Utah office possible. We are grateful for their assistance in making Utah a dot on the D&B map.

Thank you to **ATI Titanium** Rowley Operations facility for inviting us down here three years ago and providing us with the opportunity to continue to perform our industrial services to them. We are proud of everybody there for their continued efforts to operate safely completing over 500 days of work without a recordable injury.



Tony Marta and **Robert Steele** have led the pack at **ATI**. We have completed several plural component secondary containment projects around the plant accompanied with various floor coatings.

We have moved inside the building to work on some larger projects and tried our best to keep warm.

We are proud of our locals **Aaron Weese, Bill Andrews, Darrin Beers, Ron Williams, Shiva Singh, Keith Sams, John Goepner, William Hunsaker, Lisa Weese** and **Ryan Warrick** and all the hard hours they have put in. We are also grateful for the many helping hands that have been sent from up North to help us in our continuing growth. **Tony Marta, Robert Steele, Rodney Wildey, Cesar Cantu, Amador DeLeon, Jose Segura, Jacob Calderon, Worth Goss, Tyler Bishop, Scott Lowrie** and **Luis Buenrostro** have been great assets in the continuing growth in the Rockies.

Holly Corp Refinery has provided us with the opportunity to complete some tank lead abatement. **Aaron Weese, Ron Williams,** and **Ryan Warrick** did an excellent job in the removal and were able to meet the critical time line the work required..

William Banks

It's been a very busy six months and I'm extremely grateful for all the support we have had from all departments at D&B. The continued support from the corporate shop, **Brian deBoer, Don Hornbaker, Tyler Bishop** and **Terry North** has been instrumental in

supporting the Mountain West. Whether it be sending a pump tech down or mobbing a job, shipping parts and equipment, figuring out the impossible to make it possible, you name it they have done it. Thank you, your hard work does not go unnoticed. To our safety team whom have been supportive in providing the assistance we need, thank you **Rex Bison, Paul Archambo** and **Clint Bayless**. Thank you to the accounting department, the crews behind the scene in their continued efforts to keep track of all the transactions that go on and help lay the foundation for our accounting system in our new location in Utah.

If it wasn't for our customers none of this would be possible and I would like to thank them for the opportunities.

At **Con Agra Foods Lamb West** in Twin Fall, ID we had the opportunity to be a part of their last three shutdowns; two of them over Thanksgiving and the December holidays. We all appreciate the sacrifice and hard work of the crew and hope to earn more opportunities in the near future. **Tony Marta** has been the primary supervisor with some help from **Charles Carter** and **Jimmy Lusk** in completing the various work items. These ranged from CMU wall coating, structural steel coating, caulking, scaffolding and insulation.

We have had a variety of support from various regions on these jobs including Idaho, Utah, Washington and Oregon. Crew members include **Shane Tarbox, Jeff Burman, Chris Hames, Luis Buenrostro, Dan Elliot, Keith Sams, William Andrews, Amador DeLeon, Jose Segura, Michael Casal, Mark League, William Stallsworth** and **Darrin Beers**. THANK YOU!



Con Agra Foods Lamb West in American Falls, ID is another new customer that we are very grateful for the opportunity to have safely completed work for. **Charles Carter, Amador DeLeon, Luis Buenrostro, John Goepner, Don Hornbaker, Aaron Weese** and **Jose Segura**

completed 100% containment, abrasive blasting and 100% solids coating on an area of corrugated decking. This job was completed during December and we appreciate the commitment from our crews to be out of town and away from their families during the holiday season.

PacifiCorp Hydro, Preston, ID: We were extremely thankful and excited to complete their project consisting of a large scaffold, 100% containment, lead abatement by removal of abrasive blasting, followed by a multiple coat system. This was a four phase project that included work at the radial gate and hoist frame structure, intake structure and a 117 foot tall surge tank. Those that worked very hard and gave it all they had included **Charles Carter** who led the way orchestrating a team effort in completing these complicated critical tasks. Those that helped were **Robert Bayless, Brad Buhl, Amador DeLeon, Steve Hancock, William Hunsaker, Mark League, Scott Lowrie, Ron Williams, Aaron Weese, Michael Venable, Keith Sams, Tony Marta, Martin Salinas, Ryan Warrick, Jacob Calderon** and **John Goepner**. We are all very thankful for the hard work and time everybody put into this project to make it a success.

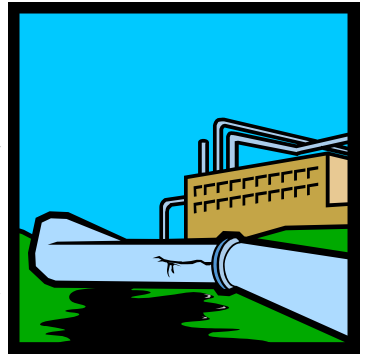


PacifiCorp, Hydro, Soda Springs, ID: **Scott Lowrie, Keith Sams, Worth Goss** and **Jacob Calderon** traveled to Soda Springs and built a containment structure to blast and coat some wicket gates. It was extremely cold and we

appreciate them doing an excellent job for the Soda Springs Plant.

Big West Oil, Salt Lake City, UT: Another very exciting opportunity came late in the year on their Benzene Unit, fireproofing the structural steel. **Aaron Weese, Isaac McFarland, Charles Roberts, Ryan Warrick, William Hunsaker** and **Keith Sams** tackled this project with success in the cold winter conditions of Utah.

Tesoro: We are proud to keep earning more projects from **Tesoro** that included abrasive blasting of the alky structure by **Tony Marta, Darrin Beers, Keith Sams, Ryan Warrick** and miscellaneous coating work performed by **Rob Steele, Tony Marta, Keith Sams** and **Ron Williams**.



D&B SERVICES

- Ultra-High Pressure Washing
- Industrial Painting
- Surface Preparation
- Coatings & Linings
- Scaffolding
- Concrete Protection
- Safety Support
- Corrosion & Maintenance Surveys
- Containment & Rigging
- General Maintenance
- Metalizing
- Specialized Cleaning
- Fireproofing
- Lead Abatement
- Ceramic Insulation
- Insulation

D&B is continually adding services for our customers—let us know if you need something that is not on the list, we may just add that to our service list.

The goal as a company is to have customer service that is not just the best, but legendary.

SAM WALTON

D&B CONSECUTIVE YEARS OF SERVICE

JANUARY

Abraham, Tim	01 yr
Baumstark, Jim	03 yrs
Donovan, Deanne	03 yrs
Hegele, Doug	01 yr
Marsh, Matthew	01 yr
Marta, Anthony	03 yrs
McInnis, Sally	05 yrs
Mendoza, Emiliano	02 yrs
Roberts, Charles Allen	03 yrs
Russell, Colton	04 yrs
Steele, Robert	01 yr

FEBRUARY

Bullock, Rich	10 yrs
Courchaine, Tim	05 yrs
Culp, Tyler	01 yr
Dunkin III, Tom	07 yrs
Hanson, Cody	03 yrs
Parrett, Lani	01 yrs
Roedell, Aaron	03 yrs
West, Brian	07 yrs
Zamudio, Jacob	04 yrs

MARCH

Buckingham, Thomas	03 yrs
Elliott, Daniel	14 yrs
Fierro, Miguel	03 yrs
Horgan, Martin	19 yrs
Kim, Baron	06 yrs
Lenssen, Scott	07 yrs
Lowrie, Scott	04 yrs
Martinez, Bob	19 yrs
Melton, Jacob	01 yr
Olsen, Pam	02 yrs
Parish, Michael	14 yrs
Prado, Edwin	03 yrs
Rosario, Miguel	03 yrs
Thompson, Shannon	05 yrs
Walker, Julie	20 yrs

APRIL

Bogner, Eric	12 yrs
Chacon, Daniel	05 yrs
Cruz, Juan	07 yrs
Duffy, Robert	01 yr
Florez, Samuel	01 yr
Fuller, Jeremy	02 yrs
Gauss, Robert	10 yrs
Goepner, Jonathan	01 yr
Green, Michael	18 yrs
Hovde, Graham	03 yrs
Hubbard, David	09 yrs
Hutson, Daniel	05 yrs
Jeretzky, Seth	20 yrs
Johnson, Martin	20 yrs
Lusk, Jimmy	18 yrs
Muro, Frank	05 yrs
Neuendorf, Chris	03 yrs
Parker, David	02 yrs
Pellum, Charles	05 yrs
Plumlee, Keith	06 yrs
Reyes, Enrique	02 yrs
Stallworth, Bill	13 yrs
Stine, Marc	01 yrs
Vos, Ken	02 yrs
Worley, Brad	02 yrs



*The quality of our work depends
on the quality of our people.*

UNKNOWN

BIRTHDAYS**JANUARY**

Barrette, David 09
 Barksdale, Jacob 17
 Bishop, Tyler 08
 Donovan, Deanne 26
 Duncan, Scott 23
 Gipson, Brandon 16
 Hanson, Callyssa 20
 Hornbaker, Don 30
 Lowrie, Scott 20
 Luna, Daniel 23
 Lusk, Jimmy 05
 Mason, Tobey 04
 McCoy, Roger 08
 Parrett, Roy 21
 Plumlee, Keith 23
 Singh, Shiva 13
 Solis, Thomas 21
 Stallsworth, Bill 20
 Triplett, Jason 31
 Vos, Ken 14
 Williams, Ron 22
 Woodmansee, Michael 12

FEBRUARY

Abitia, Kristi 08
 Andrews, William 21
 Bentley, Ronald 07
 Bjorn, Tim 09
 Brookins, Rodney 18
 Calderon, Jacob 22
 Carter, Colin 24
 Chacon, Daniel 16
 Davison, David 19
 Devries, Jevin 25
 Duffy, Robert 05
 Egan, James 11
 George, Kevin 01
 Gonzalez, Gilberto 04
 Horgan, Marty 28
 Martinez, Carlos 22
 Payton, Brock 02
 Pruesser Sr., Ed 18
 Sams, Keith 18
 Seigel, Brandon 21
 Shinn, Mathew 01
 Stocks, Kelly 11
 Thompson, Shannon 08

Tribble, Richard 04
 Wendlandt, Allan 01
 Zike, Michael 06

MARCH

Barrette, Jared 25
 Cruz, Juan 26
 DeLeon, Amador 03
 Feagin, Amanda 24
 Goepner, Jonathan 12
 Hames, Chris 21
 McClintock, Alexander 07
 Melton, Jacob 11
 North, Terry 19
 Ortiz, Michael 20
 Paschen, Steven 01
 Reyes, Enrique 08
 Roettger, Robert 05
 Stensrude, Joseph 25
 Venable, Michael 11
 Wendlandt, David 24
 Zamarripa, Cristi 10

APRIL

Adame, Cheney 24
 Becerra, Henry 10
 Bogner, Eric 04
 Bracamonte, Jim 06
 Dunkin III, Tom 11
 Dunkin II, Tom 20
 Galloway, Jacob 16
 Harris, Jim 09
 Johnson, Martin 11
 Kaiser, Ricky 06
 Kairez, Tim 24
 Kim, Baron 14
 Lynch, Brian 17
 Mendoza, Emiliano 24
 Neuendorf, Brentt 30
 Pearson, Scott 17
 Rangel, Florentino 10
 Siguaw, Christopher 28
 Tarbox, Shane 04
 Tripp, Ryan 19
 Tucker, Jim 21
 Wells, Willie 11

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FIRST CLASS